

VOTE 1

Office of the Premier

Operational budget	R 417 660 489
Remuneration of the Premier	R 1 623 511
Total amount to be appropriated	R 419 284 000
Responsible MEC	The Premier, Dr Z. L. Mkhize
Administering department	Office of the Premier
Accounting officer	Director-General: Office of the Premier

1. Overview

Vision

The vision of the Office of the Premier is: *A central glittering and engaging hope for a socially just, peaceful and prosperous province for the benefit of its entire people.*

Mission statement

The mission of the department is to support the Premier in carrying out his constitutional and statutory duties. The department fulfils this mission primarily by:

- Mobilising, co-ordinating and integrating the efforts of the provincial government and administration to eradicate various forms of human deprivation in the province;
- Playing a leadership role in mobilising and leveraging public and private sector resources to realise a sustainable economic growth with capacity to generate decent jobs and eradicate poverty and inequality;
- Spearheading the efforts of provincial government and all stakeholders aimed at ensuring peace, safety and security for all in the province;
- Professionally executing departmental mandates;
- Co-ordinating and facilitating macro-provincial and other transversal issues and programmes;
- Promoting co-operative and good governance, including fight against fraud and corruption;
- Providing the highest quality policy management, planning, monitoring and evaluation services;
- Creating policies relating to regulations, information and legislation; and
- Supporting the Executive Branch of the provincial government in initiating and executing provincial laws and policies.

Strategic objectives

Based on the mission and mandates, the department identified the following strategic objectives:

- To realise the existence of functional public policy and strategic planning management systems and processes for the provincial government;
- To achieve co-ordinated provincial policies, strategies and programmes;
- To ensure the existence of governance conditions conducive to respect for human rights, promotion of science and technology, and conservation and management of cultural heritage resources;

- To realise enhanced government communication and governance, human resources development, state law advisory services and service delivery in and by the provincial administration;
- To have in place co-ordinated and aligned policies and plans of the three spheres of government and foreign governments and agencies;
- To achieve effectively monitored and evaluated government policies and programmes; and
- To have effective policy and regulatory oversight over the gambling, gaming and betting industry, ensuring that all revenue due to the provincial government is duly received.

Core functions

In order to ensure alignment with national and provincial priorities and address the weaknesses identified in service delivery, the roles of the Office of the Premier have been defined as follows:

- To support the Premier as the head of provincial government and the Executive Council and its sub-structures, and ensure constitutional and legal compliance;
- To co-ordinate provincial policy and planning processes;
- To provide provincial leadership and inter-departmental co-ordination;
- To promote co-operative and good governance;
- To provide transversal support services for human resource management, communications, information technology, legal and macro policy advisory services; and
- To promote a culture of human rights consciousness and gender sensitivity across the province.

Legislative mandate

The Office of the Premier has a pivotal position in the KwaZulu-Natal provincial government. The department's key legislative mandates are derived mainly from the following legislation:

- Constitution of the Republic of South Africa, 1996 (schedules 4 and 5 and Chapters 6, 10 and 13)
- Public Service Act, 1994, as amended
- Public Finance Management Act, 1999, as amended and Treasury Regulations
- Preferential Procurement Policy Framework Act, 2000
- KZN Provincial Supply Chain Management Policy Framework, 2006
- KwaZulu-Natal Youth Commission Act, 2005
- KwaZulu-Natal Commissions Act, 1999
- KwaZulu-Natal Gambling Act, 1996, as amended
- KwaZulu-Natal Heritage Act, 1997
- Regulation of Racing and Betting Ordinance, 1957
- Public Service Regulations, 2001
- Labour Relations Act, 1995
- Employment Equity Act, 1998
- Basic Conditions of Employment Act, 1997
- Promotion of Access to Information Act, 2000
- Electronic Communications and Transactions Act, 2002

- State Information Technology Agency Act, 1999
- Promotion of Administrative Justice Act, 2000
- Promotion of Equality and Prevention of Unfair Discrimination Act, 2000
- Skills Development Act, 1998

2. Review of the 2009/10 financial year

The Office of the Premier, as the centre of provincial government, is responsible for inter-departmental co-ordination, and for providing strategic guidance to departments with regard to provincial policy priorities.

Section 2 provides a review of 2009/10, outlining the main achievements and progress made by the department during the year, as well as giving a brief discussion on challenges and new developments.

Provincial Information Communication Technology (PICT)

The Provincial Nerve Centre provides reliable provincial poverty information to be used by policy makers and public sector managers to improve poverty related policies, programmes and initiatives.

The Provincial Nerve Centre system infrastructural requirements were partly met during the reporting period, due to budget constraints. The Statistical Analysis Software (SAS) Intelligence Report Guide software platform is now fully functional. The software licences have been renewed for a functional business intelligence system for the whole province.

High-level poverty modelling using key performance indicators, namely the Human Development Index, the Gini Coefficient and the KZN Poverty Index, have been used through multi-variate analysis, providing useful information for macro planning.

The system requirements of the project were revised, and costs were calculated using the Millennium Development Goals (MDG), as well as the new electoral mandate and the Medium-term Strategic Framework (MTSF). In order to ensure close monitoring before and after interventions, data procedures and standards were developed.

2010 World Cup

Due to the decision of the Provincial 2010 Political Oversight Committee to move soccer development from the Office of the Premier to the Department of Sport and Recreation, the soccer academy project was put on hold and will be managed by the Department of Sport and Recreation from 2010/11. Funds associated with soccer development have been transferred to the Department of Sport and Recreation.

International relations

The Office of the Premier was involved in strengthening international relations by promoting the province as a preferred international destination and development partner. A delegation from the Office of the Premier met with delegates from the United Arab Emirates in order to promote KwaZulu-Natal in establishing economic and trade links. Further visits include the United States of America (USA) for the celebration of the liberation struggle, and a visit to the United Kingdom in order to promote KwaZulu-Natal for the 2010 World Cup.

Protection of human rights

The Provincial AIDS Council, consisting of government and civil society, provides leadership for the prevention, treatment, care and support to individuals fighting the stigma and discrimination against HIV and AIDS and Tuberculosis (TB). The district AIDS councils are co-ordinating the HIV and AIDS response in their respective districts. The councils facilitate integrated planning, and provide an integrated response and provide feedback from the community to the provincial level. This ensures that there is no duplication of services between government and civil society organisations. In 2009/10, the department implemented the ward-based approach in responding to HIV and AIDS.

A socio-economic needs analysis of those infected and affected by HIV and AIDS was conducted in November 2009 (*Mid-term Review of the National and Provincial Strategic Plan 2009-2011*).

Public service transformation

The Provincial Public Service Training Academy (Training Academy) is responsible for facilitating, co-ordinating and monitoring the development of human resources in the provincial administration.

In terms of skills planning, 10 departments submitted their 2009/10 workplace skills plans and 2008/09 annual training reports. The Training Academy compiled a report on priority, critical and scarce skills for the province. The Human Resource (HR) Connect programme, which is the Department of Public Service and Administration (DPSA) mandated Skills Audit and Information Management System, is being implemented in six provincial departments.

Work on the compilation of a Human Resource Development Strategy for the province has been completed and is being prepared for submission to Cabinet for approval.

The conceptual framework for the Province-wide Human Resource Development Strategy has been completed and endorsed by the Governance and Administration Technical Cluster and the Premier. Work on the research phase was set to commence in January 2010.

The province employed 610 interns in critical and scarce skill areas in 2009/10. The Training Academy is currently managing 597 learners on apprenticeships, learnerships and skills programmes in the manufacturing and engineering, transport and logistics and construction sectors, including the National Youth Service programmes.

Identity of the province and heritage

Previously marginalised heritage resources were profiled through various events during the 2009/10 financial year. The following heritage events, among others, were held:

- Heritage Day which included the participation of various nationalities within the province to enhance social cohesion;
- Living Legends in collaboration with eThekweni Metro;
- Ntelezi Msane Commemoration to further highlight neglected resources connected with the Poll Tax saga of 1906;
- The Shaka Day Celebrations in collaboration with the Departments of Arts and Culture, and Sport and Recreation;
- Kizo Heritage Awards and the African Renaissance; and
- Diwali Celebrations in order to highlight the heritage of the Indian community.

The following, among others, are also planned for the remainder of the financial year:

- Erecting the tombstone of the struggle heroine, Phila Ndwandwe of Umlazi, who was killed by security forces during the apartheid era;
- Celebration of Freedom Day (in collaboration with the Department of Arts and Culture); and
- The plans for the repatriation of the remains of Johnny Makhathini from Zambia are already at an advanced stage.

3. Outlook for the 2010/11 financial year

Section 3 looks at the key focus areas of 2010/11, outlining what the department is hoping to achieve during the year, as well as briefly looking at challenges and proposed new developments. In 2010/11 and over the medium-term, the department will focus on the following priorities in a co-ordinating capacity:

Provincial Information Communication Technology (PICT)

Phase 2 of the Nerve Centre will be completed during 2010/11. The Nerve Centre will be a fully automated comprehensive planning, monitoring and evaluation intelligence system.

Two local nerve centres will be established in collaboration with poverty war rooms (part of the National War Against Poverty Programme) at local municipalities, two district municipalities and the eThekweni Metro for decentralised data management and verification, in support of the War Against Poverty Programme.

2010 World Cup

In 2009/10, the department successfully secured five teams to set up base camp in the province, namely Greece, Algeria, Nigeria, Cameroon and Paraguay. In 2010/11, there will be various activities undertaken as part of hosting these teams including, *inter alia*, a welcome gala dinner for each team hosted in conjunction with the municipality where each team has set up base camp, billboards and other marketing collateral, hosting of press conferences, hosting of team tours in townships and hosting of open match days with teams.

International relations

Since the election of the new government, the Office of the Premier has received numerous invitations to partner countries, to strengthen, review and re-sign co-operative arrangements. There has also been an influx of incoming visits from partner countries. Incoming and outgoing visits are also due to increase substantially as a result of 2010 promotional events. The countries targeted for visits in 2010/11 are the Democratic Republic of Congo (DRC), Kenya, Mozambique, China, Angola, USA, Russia, Australia, Germany and Spain.

Identity of the province and heritage

Effort will be made to turn the tide on negative perceptions, particularly in the media, about the province on service delivery and inspire a 'hope for a better future' by ensuring that all departments co-operate to achieve coherent and effective communication with the public. Further efforts include the popularisation of the government programme of action by pro-actively providing the public with timely, accurate, relevant, understandable and complete information about government's vision, policies, services and initiatives, using the recognised languages.

During 2010/11, the department will continue to research both family genealogies and the impact of the missionary enterprise in KwaZulu-Natal. While this is in keeping with the mandate of intangible heritage preservation for future generations, it will also assist in enhancing social cohesion among different communities. The impact of the missionary enterprise will help in preserving the positive impact and legacy of the missionary work, which forms a critical part in the province's heritage.

Planning has commenced for the establishment of the Moses Mabhida Multi-Media Centre to showcase the rich heritage of KwaZulu-Natal, and the establishment of the Coedmore Centre of Reconciliation to highlight and preserve the route of the liberation struggle in KwaZulu-Natal. The Office of the Premier will continue to enlist local community participation in heritage management through heritage forums.

Protection of human rights

The department is driving a campaign to protect and generate respect for human rights by facilitating a massive education campaign, co-ordinating human rights issues and ensuring compliance with constitutional mandates. In 2010/11, the department will continue the process of forming partnerships with municipalities in this regard.

The roll-out of the ward-based behavioural campaign against HIV and AIDS and TB, and the involvement of volunteers in driving the campaign, will continue. The Provincial AIDS Council will continue to offer leadership. The ward-based needs' analysis will continue to inform the interventions for those infected and affected by HIV and AIDS. The process of reviewing the 2007-2011 National and Provincial Strategic Plans will commence in 2010/11.

Public service transformation

The focus of the Training Academy will be on improving levels of compliance in terms of workplace skills plans, quarterly and annual training reports and implementation of the Human Resource Development Strategic Framework Vision 2015.

Steps will be taken to ensure that the HR Connect system is implemented in all provincial departments. The strategy and structure of the Training Academy will be re-aligned to the implementation plan of the HR Development Strategy for the province and emerging imperatives such as the Single Public Service or Integrated Service Delivery. The development of leadership and management competencies will be targeted, by ensuring that there is increased take-up of leadership and management development programmes. The development of partnerships with other academies, Further Education and Training (FET) colleges and Higher Education Institutions will be pursued, in order to mobilise greater resources for delivery. New training programmes will be developed, based on needs and requests from departments. Multi-mode learning will be pursued, with plans and systems put in place to pilot e-learning. The Training Academy will strive to capacitate 6 000 public servants in 2010/11 on generic, transversal, leadership and management development programmes.

4. Receipts and financing

4.1 Summary of receipts and financing

Table 1.1 gives the summary of funding for the Office of the Premier for the period 2006/07 to 2012/13.

Table 1.1: Summary of receipts and financing

R thousand	Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09	Appropriation	Appropriation 2009/10	Estimate	2010/11	2011/12	2012/13
Provincial allocation	307 642	336 767	390 940	454 010	454 010	454 010	419 284	405 145	425 306
Total	307 642	336 767	390 940	454 010	454 010	454 010	419 284	405 145	425 306
Total payments	303 766	395 396	463 842	454 010	435 718	435 718	419 284	405 145	425 306
Surplus/(Deficit) before financing	3 876	(58 629)	(72 902)	-	18 292	18 292	-	-	-
Financing									
of which									
Provincial roll-overs	5 000	5 377	33 491	-	-	-	-	-	-
Provincial cash resources	-	48 929	35 706	-	(18 292)	(18 292)	-	-	-
Suspension to ensuing year									
Surplus/(deficit) after financing	8 876	(4 323)	(3 705)	-	-	-	-	-	-

The department's budget increases steadily over the seven-year period. The provincial allocation was increased by R5 million in 2006/07, due to a roll-over from 2005/06 for youth development projects.

The department over-spent its allocation in 2007/08 by R4.323 million, mainly due to youth activities and transversal communication projects, for which funds were not received from other provincial departments as anticipated. In 2008/09, the department over-spent by R3.705 million as a result of a Women's Day celebration event which had to be reconvened, owing to damages caused by a natural disaster on the day of the event.

The provincial allocation was reduced by R18.292 million in the 2009/10 Adjusted Appropriation. The details are as follows:

- An amount of R7.292 million was transferred to the Department of Arts and Culture as a result of the Museum Services function shift;
- An amount of R1 million was transferred to the Department of Arts and Culture in respect of the 2010 Arts and Crafts Development Programme;
- An amount of R3 million was transferred to the Department of Co-operative Governance and Traditional Affairs for the 2010 Infrastructure Development Programme (R1 million), Disaster Management Programme (R500 000) and the unveiling of the 2010 stadia (R1.500 million); and

- Funding of R7 million was moved to the Department of Sport and Recreation in respect of the Soccer Development Programme.

As part of the Cabinet-approved Provincial Recovery Plan, the department committed itself to spend within budget and to absorb the shortfall in respect of the higher than anticipated 2009 wage agreement through internal reprioritisation. The department is projecting to spend its full allocation by the end of the 2009/10 financial year.

The department is showing a balanced budget over the 2010/11 MTEF period. However, there is a significant reduction from 2010/11 to 2011/12 due to the transfer of soccer development funds to the Department of Sport and Recreation, which were carried over the 2010/11 MTEF.

4.2 Departmental receipts

Table 1.2 below reflects details of departmental receipts per main category over the seven-year period: 2006/07 to 2012/13.

The Office of the Premier collects revenue mainly from casino taxes and levies, bookmakers' tax in respect of horse-racing and gaming, and recoveries in respect of bookmakers' licence renewals.

Table 1.2: Details of departmental receipts

R thousand	Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	Audited	Audited	Audited	Appropriation	Appropriation	Estimate			
	2006/07	2007/08	2008/09		2009/10		2010/11	2011/12	2012/13
Tax receipts	232 212	283 521	333 013	324 162	324 162	322 351	340 623	366 813	386 121
Casino taxes	194 038	239 866	267 943	275 024	275 024	280 033	297 026	320 788	336 827
Horse racing taxes	38 174	43 655	65 070	49 138	49 138	42 318	43 597	46 025	49 294
Liquor licences	-	-	-	-	-	-	-	-	-
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Sale of goods and services other than capital assets	818	410	333	890	890	272	943	985	1 040
Transfers received	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-
Interest, dividends and rent on land	31	7	5	-	-	8	-	-	-
Sale of capital assets	5 365	28	-	-	-	582	-	-	-
Transactions in financial assets and liabilities	139	69	69	-	-	56	-	-	-
Total	238 565	284 035	333 420	325 052	325 052	323 269	341 566	367 798	387 161

Two main sources of revenue are under *Tax receipts*, namely *Casino taxes* and *Horse racing taxes*. Details of the department's revenue are reflected in *Annexure – Vote 1: Office of the Premier* and discussed briefly below.

Casino taxes depicts revenue received in terms of prescribed returns that are submitted on a monthly basis and are collected in accordance with the KwaZulu-Natal Gambling Act, 1996, as amended. A dedicated unit was established within the KwaZulu-Natal (KZN) Gambling Board to address the issue of illegal gambling operators in 2005/06. As a result of the department's efforts in this regard, actual revenue collection in respect of *Casino taxes* reflects a significant increase from 2006/07 onward.

Horse racing taxes are collected in respect of horse-racing and gaming, in terms of the Racing and Betting Ordinance, 1957. The increase in revenue collection and estimates from 2006/07 onward is mainly due to the following initiatives, which stimulated demand:

- Consolidation of the national tote, resulting in larger pools and increasing the loyalty of local punters;
- Improved programming and scheduling of racing events;
- Inclusion of sports betting;
- Increased betting on overseas racing; and
- Increased exporting of racing products.

The high revenue collection reflected in 2008/09 against *Horse racing taxes* is mainly as a result of the increased control measures and monitoring systems implemented by the KZN Gambling Board and an increase in consumer demand, which is difficult to predict. Further, an amount of R22 million was received from the Bookmakers' Control Committee in respect of revenue not paid over to the Provincial Revenue Fund by the entity, dating back to 1980, which was not included in the original projections. The revenue had to be paid over, as the entity is not listed as a Schedule 3 entity which can retain revenue.

The department's revenue projections are conservative over the 2010/11 MTEF, due to the estimated effects of the economic downturn. However, there may be additional revenue to be collected, arising from the increase in the Limited Payout Machines that are currently being rolled-out in the province, and this is reflected in the revenue figures for the 2010/11 MTEF period.

The revenue collected against *Sale of goods and services other than capital assets* in 2008/09 and in prior years is predominantly made up of housing rent and recoveries in respect of advertisements placed in the Government Gazette. The decrease from 2009/10 Revised Estimate onward is a result of the department no longer co-ordinating the publication of provincial Government Gazettes, due to the centralisation of all Government Gazette Notices by Government Printing Works.

The revenue estimates under *Sale of goods and services other than capital assets* for the 2010/11 MTEF consist primarily of bookmakers and turf clubs' licence renewals, as well as temporary licence fees in respect of temporary bookmaker licences issued to persons nominated by the licensed bookmakers to run such businesses temporarily on their behalf.

Due to the rationalisation of the air service, an amount of R5.365 million relating to the sale of aircraft was collected, resulting in a once-off amount under *Sale of capital assets* in 2006/07.

The amounts reflected against *Transactions in financial assets and liabilities* relate to recoveries for telephones expenses for previous financial years.

4.3 Agency receipts

Tables 1.3 and 1.4 below reflect the details of funding and payments and estimates of agency receipts for the period 2006/07 to 2012/13.

Table 1.3: Details of agency receipts

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Agency	-	22 147	31 541	43 831	43 831	43 831	-	-	-
Department of Labour - Literacy Programme	-	22 147	31 541	43 831	43 831	43 831	-	-	-
Total	-	22 147	31 541	43 831	43 831	43 831	-	-	-

Table 1.4: Details of payments and estimates of agency funding

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Agency	-	-	61 200	43 831	43 831	43 831	-	-	-
Department of Labour - Literacy Programme	-	-	61 200	43 831	43 831	43 831	-	-	-
Total	-	-	61 200	43 831	43 831	43 831	-	-	-

The department received an amount of R22.147 million in 2007/08 from the Department of Labour for the roll-out of a strategic literacy programme (*Masifundisane* Literacy Programme), targeting illiterate adults in the province. Total funding of R97.519 million was allocated to the project up to 2009/10. The *Masifundisane* Literacy Programme, in terms of the project plan, was completed during the 2009/10 financial year. A total of 45 000 learners have been trained in communication and numeracy modules in the eThekweni Metro and Zululand District Municipality.

5. Payment summary

This section provides information pertaining to the vote as a whole at an aggregated level, including payments and budgeted estimates by programmes and economic classification. Further details are given in Section 6 below, as well as in the *Annexure – Vote 1: Office of the Premier*.

5.1 Key assumptions

The following general assumptions were made by the department in formulating the 2010/11 budget:

- Salary increases of 5.3 per cent for 2010/11, 5.5 per cent for 2011/12 and 5 per cent for 2012/13. In addition, budgetary provision was also made for the annual 1.5 per cent pay progression;
- All inflation related increases are based on CPIX projections, and 2012/13 was calculated by adding a projected 5 per cent to 2011/12;
- The cost-cutting measures as defined in Provincial Treasury Circular PT (11) of 2009/10 will be adhered to by the department over the 2010/11 MTEF; and
- Provision has been made for the filling of vacant posts. However, if the moratorium on the filling of non-critical posts is not lifted, these funds may be reallocated in the Adjustments Estimate process.

5.2 Additional allocation for the 2008/09 to 2010/11 MTEF

Table 1.5 shows additional funding received by the department over the three MTEF periods: 2008/09, 2009/10 and 2010/11. The purpose of this table is two-fold. Firstly, it shows the quantum of additional funding allocated to the department in the past and current MTEF periods. Secondly, it indicates the policies and purposes for which the additional funding was allocated. The table serves as a reminder of the number of new priorities that are funded on an annual basis.

The carry-through allocations for the 2008/09 MTEF period (i.e. for the financial years 2011/12 and 2012/13) are based on the incremental percentage used in the 2009/10 MTEF and 2010/11 MTEF. A similar approach was used for the carry-through allocations for the 2009/10 MTEF period.

Table 1.5: Summary of additional provincial allocations for 2008/09 to 2010/11 MTEF

R thousand	2008/09	2009/10	2010/11	2011/12	2012/13
2008/09 MTEF period	25 116	52 193	39 979	42 378	44 497
Carry-through of 2007/08 Adjustments Estimate	21 200	22 471	23 820	25 249	26 511
<i>Izimbizo provincial co-ordination</i>	3 180	3 370	3 573	3 787	3 976
<i>Human Rights</i>	12 720	13 483	14 292	15 150	15 908
<i>Youth Commission</i>	5 300	5 618	5 955	6 312	6 628
2010 Provincial Strategy	-	25 000	10 000	10 600	11 130
Personnel inflation adjustment	971	1 608	1 949	2 066	2 169
Government Employees Medical Scheme	763	897	1 860	1 972	2 071
Youth Commission	2 182	2 217	2 350	2 491	2 616
2009/10 MTEF period		21 725	3 016	3 188	3 347
Amafa Multi-Media Centre		18 885	-	-	-
Carry-through of 2008/09 Adjustments Estimate - 2008 wage agreement		2 840	3 016	3 188	3 347
2010/11 MTEF period			(27 199)	(67 969)	(71 464)
Carry-through of 2009/10 Adjustments Estimate - 2009 wage agreement			3 773	4 217	4 666
Function shift: Museum services to Vote 15			(7 869)	(8 320)	(8 825)
Transfer of soccer development funds to Vote 16			(28 146)	(68 911)	(72 352)
Policy on Incapacity Leave and Ill Health Retirement (PILIR)			43	45	47
PILIR (provision for in-year take-up by departments)			5 000	5 000	5 000
Total	25 116	73 918	15 796	(22 403)	(23 620)

As reflected in Table 1.5 above, the department received additional allocations over the 2008/09 MTEF for the personnel inflationary adjustment in respect of the annual salary increase, 2010 Provincial Strategy (from 2009/10 onward) and government's contribution towards the Government Employees Medical Scheme (GEMS). A further allocation was also made towards the Youth Commission.

The 2008/09 MTEF also includes the carry-through costs of funding allocated in the 2007/08 Adjustments Estimate towards *izimbizo*, Human Rights activities and the Youth Commission.

Additional funding was received in the 2009/10 MTEF, being the carry-through costs of the higher than anticipated 2008 wage agreement and funding in respect of the completion of the *Emakhosini* Multi-Media Centre project, managed by *Amafa aKwaZulu-Natali*.

Additional funding was received in the 2010/11 MTEF, being the carry-through costs of the higher than anticipated 2009 wage agreement.

The department's allocation was reduced over the 2010/11 MTEF as a result of the shifting of soccer development funds and the Museum Services function shift, where the funds were moved to the Department of Sport and Recreation and Department of Arts and Culture, respectively.

Additional funding was also allocated over the 2010/11 MTEF in respect of funding for the Policy on Incapacity Leave and Ill Health Retirement (PILIR). In addition to PILIR funding specific to the Office of the Premier, further allocation was made to cater for in-year distribution to departments, where the PILIR take-up rate is higher than estimated.

5.3 Summary by programme and economic classification

Tables 1.6 and 1.7 below reflect summary of payments and estimates by programme and economic classification. The structure of the department consists of three programmes, in accordance with the uniform programme and budget structure developed for the sector. The historical data was adjusted in line with the new programme structure, for comparative purposes.

Table 1.6: Summary of payments and estimates by programme

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
1. Administration	57 831	76 752	67 418	85 751	93 624	93 624	103 167	111 008	125 398
2. Institutional Development	83 864	98 501	106 662	107 241	108 273	108 273	118 432	132 573	130 846
3. Policy and Governance	162 071	220 143	289 762	261 018	233 821	233 821	197 685	161 564	169 062
Total	303 766	395 396	463 842	454 010	435 718	435 718	419 284	405 145	425 306

Note: Programme 1 includes Premier's remuneration: Salary: R1 623 511

Table 1.7: Summary of payments and estimates by economic classification

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Current payments	244 694	335 676	375 175	387 196	372 465	373 576	372 796	360 602	378 645
Compensation of employees	71 329	88 620	96 631	127 830	115 980	115 946	132 253	139 630	144 687
Goods and services	173 365	247 056	278 544	259 366	256 485	257 630	240 543	220 972	233 958
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	33 423	39 407	82 509	58 662	54 564	54 564	38 465	40 719	42 756
Provinces and municipalities	32	4 331	4 538	6 184	4 823	4 823	-	-	-
Departmental agencies and accounts	29 685	32 691	75 594	49 867	48 269	48 269	36 688	38 889	40 834
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 677	350	85	-	-	-	-	-	-
Non-profit institutions	300	1 500	199	1 298	30	30	-	-	-
Households	729	535	2 093	1 313	1 442	1 442	1 777	1 830	1 922
Payments for capital assets	25 538	20 279	6 117	8 152	8 689	7 544	8 023	3 824	3 905
Buildings and other fixed structures	3 207	10 923	212	2 000	1 314	-	-	-	-
Machinery and equipment	8 931	5 120	5 643	5 886	7 109	7 109	7 741	3 524	3 585
Heritage assets	-	-	262	-	-	169	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	13 400	4 236	-	266	266	266	282	300	320
Payments for financial assets	111	34	41	-	-	34	-	-	-
Total	303 766	395 396	463 842	454 010	435 718	435 718	419 284	405 145	425 306

The budget for Programme 1: Administration was relatively high in 2006/07 as a result of secretarial services to the Executive Council and key provincial committees, and to cover legal fees for services rendered to His Majesty, the King.

The 2007/08 Audited Outcome is higher than the 2008/09 Audited Outcome, as it includes an amount of R3.300 million allocated to honour a once-off pension contribution for a previous Director-General for recognition of service in the former non-statutory forces, and a severance payment following the termination of the previous Director-General's employment contract. An amount of R8.813 million was also allocated to *Buildings and other fixed structures* in 2007/08 towards the refurbishment of the Cabinet Office and security systems. These once-off allocations in 2007/08 account for the reduction in spending in 2008/09. Apart from this dip, there is a steady increase in Programme 1 from 2009/10 and over the 2010/11 MTEF, due to the reprioritisation of funds from other programmes to cater for newly created units as well as for the additional staff under Premier's Support and Director-General Support, including advisors, security and protocol services and staff for the Spousal Office within Programme 1. The functions of the Spousal Office include providing administrative support to the Premier's wife, developing and driving charity fundraising or sponsorship programmes, rendering speech writing services to the Premier's wife and providing a secretariat to South African Women in Dialogue.

Funds were moved from *Compensation of employees* to *Goods and services* within Programme 1 in the 2009/10 Adjusted Appropriation to offset spending pressures in respect of centralised administrative costs for telephones, cleaning services, maintenance, lease commitments for all office accommodation, including the recently leased building, and prior year commitments relating to the travel account. These spending items have also been catered for in the 2010/11 MTEF.

The increase in Programme 2: Institutional Development is largely as a result of additional funding received for the *izimbizo* in 2006/07 and 2007/08. Further increases from 2007/08 relate mainly to additional allocations for the refurbishment of the Training Academy. The programme grows steadily over the 2010/11 MTEF.

Programme 3: Policy and Governance increases substantially from 2006/07 onward following the suspension of funds from the Department of Health for transversal HIV and AIDS functions. The substantial increase is further attributed to a roll-over received in 2008/09 in respect of the *Emakhosini* Multi-Media Centre. Additional funding of R28.613 million was also received for the out-of-court settlement entered into by the KZN Gambling Board. The decline in the budget from 2009/10 to 2010/11 is caused by the reduction in the provincial 2010 allocation, as more funds will be utilised during the build up to the 2010 World Cup. An amount of R25 million was allocated in 2009/10, decreasing to R10 million in 2010/11. In addition, the department's 2009/10 allocation was reduced in the 2009/10 Adjustments Estimate as a result of the shifting of soccer development funds and the Museum Services function shift, where funds were moved to the Department of Sport and Recreation and Department of Arts and Culture, respectively. The historical figures as well as the budget allocations over the 2010/11 MTEF, have been adjusted accordingly.

The increase in *Compensation of employees* in 2010/11 can be ascribed to the restructuring that was finalised in 2006/07, and the realignment process that was conducted during 2009/10. However, due to the scarcity of specialised skills in the market place and the realignment process, not all posts were filled as anticipated, accounting for the decrease in the 2009/10 Adjusted Appropriation and Revised Estimate. It is anticipated that the majority of the vacant posts will be filled during the 2010/11 MTEF period.

The significant increase in *Goods and services* from 2006/07 to 2007/08 is primarily related to additional funding for the Training Academy, in-and-out-of-school soccer development, *izimbizo*, transversal HIV and AIDS functions, as well as additional funding received for Human Rights and Youth projects. In addition, once-off funding was received during 2007/08 for the KZN 2010 World Cup Preliminary Draw and marketing strategy. The department also received additional funds for the 2010 Provincial Strategy in 2009/10 and 2010/11.

The decrease in *Goods and services* in the 2009/10 Adjusted Appropriation and over the 2010/11 MTEF is attributable to the Museum Services function shift made to the Department of Arts and Culture and the

transfer of soccer development funds to the Department of Sport and Recreation. Historical figures in respect of the Museum Services function shift have been amended accordingly.

Transfers and subsidies to: Provinces and municipalities reflects an increase from 2007/08 to 2009/10, due to the transfer payment in respect of the transfer of Ulundi Airport which ceased in 2009/10. The substantial decrease in the 2009/10 Adjusted Appropriation and 2010/11 MTEF is a result of the function shift of Museum Services to the Department of Arts and Culture.

The high spending reflected against *Transfers and subsidies to: Departmental agencies and accounts* in 2008/09 includes the roll-over and additional funding in respect of the *Emakhosini* Multi-Media Centre. These funds were transferred to *Amafa aKwaZulu-Natali*. Also included is the funding received for an out-of-court settlement entered into by the KZN Gambling Board in respect of a dispute over the awarding of a route and site inspection surveillance contract. The reduction from 2009/10 to 2010/11 relates to the once-off additional funding allocated in 2009/10 for the *Emakhosini* Multi-Media Centre.

With regard to *Transfers and subsidies to: Non-profit institutions*, the amounts reflected in 2006/07 and 2007/08 include various once-off sponsorships and donations made in line with the core functions and/or social responsibilities of the department. The decrease in 2008/09, 2009/10 and over the 2010/11 MTEF is in respect of the once-off allocations for HIV and AIDS non-profit institutions in 2007/08.

The fluctuations against *Buildings and other fixed structures* from 2006/07 to 2008/09 can be ascribed to the purchase of a Provincial State Guest House and the rehabilitation and upgrading of the Training Academy which commenced in 2007/08. The 2009/10 Adjusted Appropriation reflects a reduction as a result of delays experienced in the finalisation of the planning in respect of KwaCeza Chapel. There is no funding allocated over the 2010/11 MTEF due to financial constraints.

The amount reflected against *Machinery and equipment* in 2006/07 includes expenditure in respect of the purchase of capital equipment for the Training Academy and replacement of official vehicles. The allocation increased further between 2007/08 and over the 2010/11 MTEF to cover furniture and equipment costs for new appointments, as well as the purchase of official vehicles. The increase in 2009/10 relates to the purchase of office furniture and equipment for new officials in the Premier Support unit, and for the improvement of the security systems.

The acquisition and development costs in respect of the provincial monitoring and evaluation system (SAS Business Intelligence System) accounts for the significant amounts reflected in 2006/07 and 2007/08 against *Software and other intangible assets*. Build 1 of the system was implemented during 2008/09, and the capital allocation therefore decreases over the 2009/10 and 2010/11 MTEF.

5.4 Summary of payments and estimates by district municipal area

Table 1.8 summarises payments and estimates by district municipal area, excluding operational costs.

Table 1.8: Summary of payments and estimates by district municipal area

R thousand	Audited Outcome	Revised Estimate	Medium-term Estimates		
	2008/09	2009/10	2010/11	2011/12	2012/13
eThekweni	20 743	19 542	22 470	24 030	25 115
Ugu	-	-	-	-	-
uMgungundlovu	371 143	317 729	293 647	270 107	274 793
Uthukela	-	-	-	-	-
Umkhanyakude	-	-	-	-	-
Amajuba	-	-	-	-	-
Zululand	4 538	4 823	-	-	-
uThungulu	-	-	-	-	-
Ilembe	-	-	-	-	-
Sisonke	-	-	-	-	-
Total	396 424	342 094	316 117	294 137	299 908

The department's service delivery takes place within the provincial government in the form of co-ordination and/or support activities, which are mostly centralised. Spending occurs mainly within the uMgungundlovu district municipal area, where the bulk of client departments' head offices are located.

The expenditure in the eThekweni Metro area is relatively high, compared to the other district municipal areas, mainly due to the fact that the Training Academy is situated in this area. The spending in 2008/09 and 2009/10 against the Zululand district municipal area relates to the transfer of the management and operations of the Ulundi Airport to the district municipality, which ceased in the 2009/10 financial year.

5.5 Summary of infrastructure payments and estimates

Table 1.9 below summarises the infrastructure payments and estimates relating to the department.

Table 1.9: Summary of infrastructure payments and estimates

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
New and replacement assets	2 750	-	-	2 000	1 314	-	-	-	-
Existing infrastructure assets	788	11 623	4 876	1 000	1 000	1 000	700	900	1 100
Upgrades and additions									
Rehabilitation, renovations and refurbishments	457	10 923	212	-	-	-	-	-	-
Maintenance and repairs	331	700	4 664	1 000	1 000	1 000	700	900	1 100
Infrastructure transfers	-	-	-	-	-	-	-	-	-
Current									
Capital									
Capital infrastructure	3 207	10 923	212	2 000	1 314	-	-	-	-
Current infrastructure	331	700	4 664	1 000	1 000	1 000	700	900	1 100
Total	3 538	11 623	4 876	3 000	2 314	1 000	700	900	1 100

The amount reflected against *New and replacement assets* in 2006/07 pertains to the acquisition of the Provincial State Guest House in Hillcrest. The decrease in the 2009/10 Adjusted Appropriation relates to the delays in construction of the KwaCeza Chapel and the moratorium placed on capital projects.

The relatively high spending against *Rehabilitation, renovations and refurbishments* in 2007/08 relates to the renovation of the State Guest House, as well as the renovation of the former premises of the Durban Education College, which have been secured for the Training Academy. The amount reflected in 2008/09 relates to the second phase of the refurbishment of the Training Academy, which was completed in 2008/09. This explains why there are no allocations from 2009/10 onward.

Current infrastructure relates to an ongoing provision for infrastructure maintenance. The decrease in allocation from 2008/09 to 2010/11 is attributable to major maintenance works relating to the Telkom Building and the Training Academy building that took place in 2008/09 and 2009/10 and, thereafter, minor maintenance work will be done in each year.

5.6 Transfers to public entities listed in terms of Schedule 3 of the PFMA

The Office of the Premier exercises control over two public entities, namely the KZN Gambling Board and *Amafa aKwaZulu-Natali*. Table 1.10 below illustrates transfers made to the public entities over the seven-year period under review.

Financial summaries received from the KZN Gambling Board and *Amafa aKwaZulu-Natali* are presented in *Annexure – Vote 1: Office of the Premier*.

Table 1.10: Summary of departmental transfers to public entities listed in terms of Schedule 3 of the PFMA

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
KwaZulu-Natal Gambling Board	11 851	14 428	40 293	15 428	15 428	15 428	16 356	17 337	18 204
<i>Amafa aKwaZulu-Natali</i>	17 283	18 147	35 301	34 439	32 841	32 841	20 332	21 552	22 630
Total	29 134	32 575	75 594	49 867	48 269	48 269	36 688	38 889	40 834

The main objective of the KZN Gambling Board is to ensure that all gambling authorised in terms of the KZN Gambling Act is conducted in a manner that promotes the integrity of the horse-racing, betting and gaming industry. In addition, the Board promotes the province's objective to develop the industry as a vehicle for the promotion of tourism, employment creation and economic development. It is noted that the new Act proposes the merger of the Gambling Board and the KZN Bookmaker's Control Committee, and the subsequent establishment of the KZN Gaming and Betting Board. The legislation needs to be presented to Cabinet and, upon review and approval, will be tabled in the Legislature for promulgation.

The increase in the transfer to the KZN Gambling Board from 2006/07 onward relates to additional funding for operational costs, as mentioned in Section 5.3. The grant was reduced by R4.810 million in 2007/08, in line with the anticipated under-expenditure identified by the KZN Gambling Board. The allocation over the MTEF was adjusted accordingly. The notable increase in 2008/09 is related to the once-off allocation in respect of the out-of-court settlement reached following a legal dispute over the awarding of a tender for route and site inspection surveillance contract.

In 2004/05, the administration of *Amafa aKwaZulu-Natali* was transferred from the Department of Education to the Office of the Premier. This statutory body is responsible for administering the heritage conservation on behalf of the provincial government. The main objective of this entity is to promote awareness of the significance and value of cultural heritage resources, while ensuring that cultural heritage management is integrated into economic, social and environmental activities in the province. Furthermore, the entity is responsible for supporting cultural tourism in the province, ensuring conservation and the management of the full diversity of cultural heritage resources, including the sustainable and equitable use thereof and public access thereto. From 2006/07 onward, the department reprioritised funds to increase the transfer to the public entity, in line with provincial heritage objectives.

An amount of R33.491 million was rolled over from 2007/08 to 2008/09 to fund commitments relating to the completion of the *Emakhosini* Multi-Media Centre project, managed by *Amafa aKwaZulu-Natali*. In the 2009/10 Adjusted Appropriation, the transfer to *Amafa aKwaZulu-Natali* was reduced by R1.598 million, due to funds that were no longer required for the *Emakhosini* Multi-Media Centre.

5.7 Transfers to other entities

Table 1.11 below reflects departmental transfers to other entities.

In addition to subsidies to museums and payments towards Workmen's Compensation, of which the latter is catered for over the entire period under review, the department made donations and sponsorships to various organisations in 2006/07 and 2007/08, which did not continue in 2008/09 and over the 2010/11 MTEF period. The transfers reflected against 2007/08 above were made to non-profit organisations in relation to the department's HIV and AIDS responsibility.

The reduction reflected in 2009/10 against *Subsidies to museums* relates to the function shift of Museum Services to Vote 15: Arts and Culture, and historical figures were amended accordingly. In 2009/10, a donation of R30 000 was made to *Nyonini Emnyama* Catholic Church in Zion towards the purchase of chairs, as pledged by the Premier. This amount is reflected under Cecil Nurse (Pty) Ltd, who are the suppliers of the chairs.

Table 1.11: Summary of departmental transfers to other entities

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
				2009/10					
Amasiko Esizwe Trust	2 000	-	-	-	-	-	-	-	-
BAT Centre Trust	337	-	-	-	-	-	-	-	-
Cecil Nurse (Pty) Ltd	-	-	-	-	30	30	-	-	-
Centre of Hope	-	125	-	-	-	-	-	-	-
Disability Education Trust Fund	40	-	-	-	-	-	-	-	-
Indumezulu Trust Fund	-	-	100	-	-	-	-	-	-
Isivuno Senkululeko Trust	100	-	-	-	-	-	-	-	-
KwaKristu Umsundisi HIV and AIDS & Poverty Alleviation	-	500	-	-	-	-	-	-	-
Mazisi Kunene Foundation Trust	100	-	-	-	-	-	-	-	-
Nathi Lions	300	-	99	-	-	-	-	-	-
Nurturing Orphans of AIDS for Humanity	-	250	-	-	-	-	-	-	-
Sakhesizwe HIV and AIDS Hospice Association	-	450	-	-	-	-	-	-	-
Sensokuhle CBO Network	-	175	-	-	-	-	-	-	-
Subsidies to museums	-	-	-	1 298	-	-	-	-	-
UNESCO	100	-	-	-	-	-	-	-	-
Workmen's Compensation & Skills Dev Levies	551	116	-	213	213	213	226	240	251
YMCA World Assembly Council	-	350	-	-	-	-	-	-	-
Total	3 528	1 966	199	1 511	243	243	226	240	251

5.8 Transfers to municipalities

Tables 1.12 and 1.13 provide a summary of transfers to municipalities, by category and by grant name, respectively. Transfers over the period under review relate to Museum Services and the transfer payments made for the Ulundi Airport.

Table 1.12: Summary of departmental transfers to municipalities by category

R thousand	Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	Audited	Audited	Audited	Appropriation	Appropriation	Estimate			
	2006/07	2007/08	2008/09	2009/10			2010/11	2011/12	2012/13
Category A	-	-	-	149	-	-	-	-	-
Category B	-	-	-	1 152	-	-	-	-	-
Category C	-	4 331	4 538	4 823	4 823	4 823	-	-	-
Unallocated/unclassified	32	-	-	60	-	-	-	-	-
Total	32	4 331	4 538	6 184	4 823	4 823	-	-	-

Table 1.13: Summary of departmental transfers to municipalities by grant name

	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
R thousand				2009/10					
Regional Service Council Levy	32	-	-	-	-	-	-	-	-
Museum subsidies	-	-	-	1 361	-	-	-	-	-
Transfer to Zululand DM iro airport	-	4 331	4 538	4 823	4 823	4 823	-	-	-
Total	32	4 331	4 538	6 184	4 823	4 823	-	-	-

The transfers to categories A, B and C comprise subsidies to municipalities and the final payment to the Zululand District Municipality in 2009/10 for the Ulundi Airport. The decrease in the 2009/10 Adjusted Appropriation and the 2010/11 MTEF is as a result of the function shift of Museum Services to the Department of Arts and Culture, with historical figures being amended accordingly. The 2006/07 amount relates to the Regional Service Council Levy (RSCL), which was discontinued in 2006/07.

5.9 Transfers and subsidies

Table 1.14 below provides a summary of transfers by programme and main category over the seven-year period under review. As reflected in table, the department made various transfers to entities under each programme.

Table 1.14: Summary of transfers and subsidies by programme and main category

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
1. Administration	609	234	1 436	1 100	1 100	1 100	1 153	1 222	1 278
Provinces and municipalities	15	-	-	-	-	-	-	-	-
Regional Service Council Levy	15	-	-	-	-	-	-	-	-
Public corporation and private enterprises	-	-	85	-	-	-	-	-	-
Donation to Ultimate Exposure	-	-	85	-	-	-	-	-	-
Households	594	234	1 351	1 100	1 100	1 100	1 153	1 222	1 278
Social benefits	594	234	1 351	1 100	1 100	1 100	1 153	1 222	1 278
2. Institutional Development	692	191	742	213	213	213	624	608	644
Provinces and municipalities	17	-	-	-	-	-	-	-	-
Regional Service Council Levy	17	-	-	-	-	-	-	-	-
Departmental agencies and accounts	551	115	-	-	-	-	-	-	-
Workmen's Compensation	551	115	-	-	-	-	-	-	-
Public corporation and private enterprises	100	-	-	-	-	-	-	-	-
UNESCO	100	-	-	-	-	-	-	-	-
Households	24	76	742	213	213	213	624	608	644
Social benefits	24	76	742	213	213	213	624	608	644
3. Policy and Governance	32 122	38 982	80 331	57 349	53 251	53 251	36 688	38 889	40 834
Provinces and municipalities	-	4 331	4 538	6 184	4 823	4 823	-	-	-
Museum subsidies	-	-	-	1 361	-	-	-	-	-
Ulundi Airport	-	4 331	4 538	4 823	4 823	4 823	-	-	-
Departmental agencies and accounts	29 134	32 576	75 594	49 867	48 269	48 269	36 688	38 889	40 834
<i>Amafa aKwaZulu-Natali</i>	17 283	18 147	35 301	34 439	32 841	32 841	20 332	21 552	22 630
KZN Gambling Board	11 851	14 428	40 293	15 428	15 428	15 428	16 356	17 337	18 204
Public corporation and private enterprises	2 577	350	-	-	-	-	-	-	-
HIV and AIDS	2 577	-	-	-	-	-	-	-	-
YMCA World Assembly Council	-	350	-	-	-	-	-	-	-
Non-profit institutions	300	1 500	199	1 298	30	30	-	-	-
Cecil Nurse (Pty) Ltd	-	-	-	-	30	30	-	-	-
Donations	300	-	99	-	-	-	-	-	-
HIV and AIDS	-	1 500	-	-	-	-	-	-	-
Indumezulu Trust Fund	-	-	100	-	-	-	-	-	-
Subsidies to museums	-	-	-	1 298	-	-	-	-	-
Households	111	225	-	-	129	129	-	-	-
Social benefits	111	225	-	-	129	129	-	-	-
Total	33 423	39 407	82 509	58 662	54 564	54 564	38 465	40 719	42 756

Programme 1 reflects mainly transfers in respect of social benefits such as voluntary severance packages and leave gratuities paid to staff who exited the public service. There is a fluctuating trend due to the nature of these transfers. Transfers to Ultimate Exposure relate to a donation for a religious festival co-ordinated by this organisation.

Programme 2 also reflects mainly transfers in respect of social benefits, with some expenditure reflected against *Transfers and subsidies to: Departmental agencies and accounts* in respect of Workmen's Compensation in 2006/07 and 2007/08. Funds were transferred to UNESCO in 2006/07, being a donation for a programme undertaken by the organisation, to promote literacy and adult education.

Programme 3 houses the bulk of the transfers budget, including transfers to the two public entities, KZN Gambling Board and *Amafa aKwaZulu-Natali* as reflected against *Transfers and subsidies to: Departmental agencies and accounts*. In addition:

- The amounts reflected against *Transfers and subsidies to: Provinces and municipalities* from 2007/08 to 2009/10 relate to the transfer of Ulundi Airport to the Zululand District Municipality;
- Amounts reflected against *Transfers and subsidies to: Non-profit institutions* relate to funding for the HIV and AIDS programme run by non-profit organisations and donations made to other organisations such as football clubs; and
- The category *Transfers and subsidies to: Households* caters for severance packages for exiting employees and other social benefits.

6. Programme description

The services rendered by this department are, as per the generic sector structure, categorised under three programmes, the details of which are discussed below. The amounts for each programme are summarised in terms of economic classification, with details given in *Annexure – Vote 1: Office of the Premier*.

6.1 Programme 1: Administration

The purpose of this programme is to provide administrative support to the Premier, Executive Council and the Director-General in fulfilling their legislative and oversight functions and in promoting good corporate governance.

There are four sub-programmes supporting this programme, namely Premier Support, Executive Council Support, Director-General and Financial Management. The objectives are as follows:

- To provide logistical, administrative and advisory support to the Premier in executing the constitutional mandate and statutory duties;
- To render secretariat support services to the Executive Council, clusters and key provincial committees;
- To provide operational support to the Director-General in strategically managing the province; and
- To provide financial management support and advisory services.

Tables 1.15 and 1.16 below reflect a summary of payments and estimates relating to this programme, by sub-programme and economic classification, for the period 2006/07 to 2012/13.

Table 1.15: Summary of payments and estimates - Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Premier Support	18 543	21 630	11 545	10 994	19 847	19 847	25 930	29 436	30 886
Executive Council Support	5 102	5 829	5 714	6 819	6 571	6 571	7 075	7 474	7 851
Director-General	7 032	12 423	17 271	17 792	15 942	15 942	23 435	25 095	26 385
Financial Management	27 154	36 870	32 888	50 146	51 264	51 264	46 727	49 003	60 276
Total	57 831	76 752	67 418	85 751	93 624	93 624	103 167	111 008	125 398

Table 1.16: Summary of payments and estimates by economic classification - Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Current payments	51 555	70 137	63 412	82 655	89 960	89 960	97 979	108 194	122 619
Compensation of employees	26 221	29 829	30 657	41 295	37 295	37 295	53 070	56 974	60 431
Goods and services	25 334	40 308	32 755	41 360	52 665	52 665	44 909	51 220	62 188
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	609	234	1 436	1 100	1 100	1 100	1 153	1 222	1 278
Provinces and municipalities	15	-	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	85	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	594	234	1 351	1 100	1 100	1 100	1 153	1 222	1 278
Payments for capital assets	5 556	6 381	2 568	1 996	2 564	2 564	4 035	1 592	1 501
Buildings and other fixed structures	-	4 989	59	-	-	-	-	-	-
Machinery and equipment	5 556	1 380	2 509	1 996	2 564	2 564	4 035	1 592	1 501
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	12	-	-	-	-	-	-	-
Payments for financial assets	111	-	2	-	-	-	-	-	-
Total	57 831	76 752	67 418	85 751	93 624	93 624	103 167	111 008	125 398

The high spending in the sub-programme: Premier Support in 2006/07 and 2007/08 was largely due to costs associated with various visits abroad and the hosting of international delegates in order to promote

sustainable economic development and job creation in KwaZulu-Natal. These costs are partly offset by the re-alignment of the budget and post establishment structure of the sub-programme to comply with the Ministerial Handbook from 2007/08 onward in respect of *Compensation of employees*, which must only include the Premier and his advisors in the Premier Support sub-programme. As part of the re-alignment, the budget was moved to the sub-programme: Director-General from 2007/08 onward. The substantial increase over the 2010/11 MTEF is as a result of capacitation of the Premier Support sub-programme.

The increase in the 2009/10 Adjusted Appropriation for Premier Support caters for the Premier's initiatives, funding for the purchase of office furniture and equipment for new officials in the Premier Support unit and for the improvement of security systems.

The generally steady increase in the Executive Council Support sub-programme from 2006/07 onward is largely due to the additional allocation for secretarial services to the Executive Council and key provincial committees. Posts were not filled as anticipated, accounting for the slight decrease in the 2009/10 Adjusted Appropriation and Revised Estimate. These posts are expected to be filled in 2010/11.

The budget for the Director-General sub-programme was adjusted upwards from 2007/08 onward, in line with the realignment of the structure for the Premier Support sub-programme, which was reduced to conform to the Ministerial Handbook. The increase in 2007/08 was as a result of a once-off allocation of R3.300 million in respect of the termination of the former Director-General's contract, as well as a payment to another former Director-General for the recognition of pensionable service in the former non-statutory forces. The increase over the 2010/11 MTEF relates to the newly created security and protocol responsibility within this sub-programme.

The substantial increase in the sub-programme: Financial Management in the 2009/10 Adjusted Appropriation and over the 2010/11 MTEF is as a result of the centralisation of administrative costs and the decision to centralise all funding for the filling of vacant posts for this programme within Financial Management. The main purpose for the centralisation of funds is to manage and control the filling of vacant posts for the programme more effectively. Once a post is filled, a virement will be processed within the programme to the respective sub-programme.

Compensation of employees was adjusted downwards in the 2009/10 Adjusted Appropriation, as vacant posts were not filled as anticipated. Funds were moved from *Compensation of employees* to *Good and services* within Programme 1 to offset spending pressures in respect of centralised administrative costs. During the preparation of the 2010/11 MTEF budget, funds were reprioritised within the department to cater for these centralised costs. It is envisaged that key positions will be filled over the 2010/11 MTEF, taking into consideration the terms of the Cabinet-approved Provincial Recovery Plan.

The high expenditure against *Goods and services* in 2007/08 can largely be ascribed to spending pressures as a result of increased administrative, subsistence and travel costs pertaining to the Premier's international visits to promote the province. The increase in the 2009/10 Adjusted Appropriation and over the 2010/11 MTEF can be attributed to the centralisation of administrative costs, as mentioned above, as well as the newly created security and protocol responsibility.

The department made provision in 2007/08 and 2008/09 against *Transfers and subsidies to: Households* for unanticipated exits, voluntary severance packages and other terminations of service. The department has made a provision in 2009/10 and over the 2010/11 MTEF for payments in respect of medical aid contributions for ex-parliamentarians (PARMED).

The amount of R4.989 million reflected against *Buildings and other fixed structures* in 2007/08 relates to the refurbishment of the Training Academy.

Machinery and equipment is significantly high in 2006/07 due to the refurbishment of various offices and residences, as well as the purchase of additional vehicles. The increase in the 2009/10 Adjusted Appropriation relates to additional furniture and equipment purchased for additional staff transferred to Premier Support. The increase in the 2010/11 MTEF is attributed to the phasing in of the purchasing of furniture and equipment as a result of new appointments and the purchase of new official vehicles.

6.2 Programme 2: Institutional Development

The purpose of this programme is to improve service delivery through institutional capacity building and transformation management in the province, and the objectives are:

- Providing transversal legal advisory and support services;
- Providing transversal human resource management and systems;
- Co-ordinating the holistic development of public servants as well as the citizenry of KwaZulu-Natal in general;
- Providing strategic information communication technology, science and technology management, leadership and support; and
- Providing strategic communication leadership and support.

There are four sub-programmes supporting Programme 2, namely Strategic Human Resources, Information Communication Technology, Legal Services and Communication Services.

Tables 1.17 and 1.18 below summarise payments and estimates relating to this programme, by sub-programme and economic classification, for the period 2006/07 to 2012/13.

Table 1.17: Summary of payments and estimates - Programme 2: Institutional Development

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Strategic Human Resources	26 369	45 012	45 716	55 673	55 106	55 106	62 795	65 870	69 138
Information Communication Technology	21 833	18 231	22 697	21 286	22 386	22 386	24 058	33 350	26 678
Legal Services	9 208	7 182	7 727	8 181	9 291	9 291	7 915	8 360	8 782
Communication Services	26 454	28 076	30 522	22 101	21 490	21 490	23 664	24 993	26 248
Total	83 864	98 501	106 662	107 241	108 273	108 273	118 432	132 573	130 846

Table 1.18: Summary of payments and estimates by economic classification - Programme 2: Institutional Development

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Current payments	67 285	85 726	103 003	103 375	103 966	103 964	114 185	129 930	128 017
Compensation of employees	28 839	36 390	41 144	52 201	50 282	50 282	50 156	54 803	55 086
Goods and services	38 446	49 336	61 859	51 174	53 684	53 682	64 029	75 127	72 931
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	692	191	742	213	213	213	624	608	644
Provinces and municipalities	17	-	-	-	-	-	-	-	-
Departmental agencies and accounts	551	115	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	100	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	24	76	742	213	213	213	624	608	644
Payments for capital assets	15 887	12 584	2 884	3 653	4 094	4 094	3 623	2 035	2 185
Buildings and other fixed structures	191	5 544	153	-	-	-	-	-	-
Machinery and equipment	2 296	2 851	2 731	3 387	3 828	3 828	3 341	1 735	1 865
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	13 400	4 189	-	266	266	266	282	300	320
Payments for financial assets	-	-	33	-	-	2	-	-	-
Total	83 864	98 501	106 662	107 241	108 273	108 273	118 432	132 573	130 846

Additional funding was allocated to the sub-programme: Strategic Human Resources from 2006/07 onward for the renovation and refurbishment of the Training Academy. This increased allocation is only notable from 2007/08 onward due to delays experienced in respect of this refurbishment in 2006/07. The steady growth over the 2010/11 MTEF is to cater for the Training Academy's operational costs.

A decision was taken to centralise all funding for the filling of vacant posts in Programme 2 within the sub-programme: Strategic Human Resources. The main purpose for the centralisation of funds is to manage and control the filling of vacant posts for the programme more effectively. Once a post is filled, a virement will be processed within the programme to the respective sub-programme.

The increase in the 2009/10 Adjusted Appropriation against the Information Communication Technology sub-programme can be ascribed to the licence and maintenance fees for the Nerve Centre. The growth over the 2010/11 MTEF is attributed to the phasing in of the implementation of the provincial Monitoring and Evaluation System (SAS Business Intelligence System). The substantial increase in 2011/12 is as a result of additional funding allocated for the Nerve Centre.

The high spending in the Communication Services sub-programme from 2006/07 to 2007/08 is mainly due to additional funding for *izimbizo*. The significant increase in 2008/09 relates to costs associated with the communications campaign. The 2009/10 and 2010/11 baselines are lower than 2008/09, as this included a once-off allocation of R5 million relating to the provincial anti-xenophobia campaign. The trend from 2009/10 to 2010/11 does not reflect significant increases in the baseline. The department will therefore need to manage its expenditure on communication carefully, to remain within budget. The department has implemented strict measures in terms of controlling the budget and expenditure.

The department budgeted for the capacitation of units and the filling of key positions under *Compensation of employees* in 2009/10. However, posts were not filled as anticipated, and the 2009/10 Adjusted Appropriation was subsequently adjusted downwards. These funds were reprioritised to *Goods and services* to offset spending pressures relating to decentralisation of the PERSAL programmer fees from National Treasury. The reduction from 2009/10 to 2010/11 relates to the reduction in contract personnel. The increase over the 2010/11 MTEF relates to the planned filling of posts from 2010/11 onward, subject to the lifting of the moratorium placed in terms of the Cabinet-approved Provincial Recovery Plan.

The increase in *Buildings and other fixed structures* in 2007/08 can be attributed to the refurbishment of the Training Academy which was completed during 2008/09.

The high spending in *Machinery and equipment* from 2007/08 to 2009/10 can be ascribed to the planned acquisition of furniture and equipment in line with the recruitment plan. The increase in the 2009/10 Adjusted Appropriation is a result of the purchase of furniture and equipment for the newly leased office building. The department is planning to spend less on *Machinery and equipment* over the 2010/11 MTEF, due to the phasing in of the purchase of furniture and equipment, in line with the filling of vacant posts.

Service delivery measures – Programme 2: Institutional Development

Table 1.19 illustrates service delivery measures pertaining to Programme 2: Institutional Development. The service delivery outputs were revised in terms of the re-alignment and re-focus of the department. The outputs reflected contribute significantly towards meeting the department's strategic objectives.

Table 1.19: Service delivery measures - Programme 2: Institutional Development

Outputs	Performance indicators	Estimated performance	Medium-term targets		
		2009/10	2010/11	2011/12	2012/13
1. Strategic Human Resources					
1.1 To facilitate the transformation of the provincial govt. to be a professional, high performing, responsive, non-sexist and representative Provincial Public Service throughout the financial year	• No. of HR policies approved by Committee of Heads of Departments (COHOD) / Cabinet in KZN	7	6	5	5
1.2 To capacitate public servants continuously through workshops	• No. of employees capacitated	5 000	6 000	7 000	8 000
1.3 To provide leadership in the monitoring, evaluation, research and development of strategic human resource management policies, systems and best practices throughout the financial year	• No. of fora held	26	26	26	26
1.4 To capacitate provincial HR practitioners on HRM policy matters, as well as Office of the Premier (OTP) employees in line with the departmental skills development plan throughout the financial year	• No. of HR practitioners and OTP staff capacitated	1 789	2 206	2 316	2 346

Table 1.19: Service delivery measures - Programme 2: Institutional Development

Outputs		Performance indicators	Estimated performance		Medium-term targets	
			2009/10	2010/11	2011/12	2012/13
1.5	To implement national and provincial skills and human resource development strategies, policies and programmes continuously	<ul style="list-style-type: none">No. of HRD capacity building fora and workshops held	8	8	8	8
1.6	To develop provincial human resource development strategies, frameworks, policies, programmes and best practices continuously	<ul style="list-style-type: none">No. of policies and strategies developed and approved	3 policies and 2 strategies and one policy handbook	3 policies	3 policies	3 policies
1.7	To implement learnerships, apprenticeships and skills programmes continuously	<ul style="list-style-type: none">No. of learnerships, apprenticeships, skill programmes and internships implemented	700	800	900	1 000
1.8	To accelerate service delivery and improved work ethic through <i>Batho Pele</i> programmes, the Citizens Charter and Service Delivery Improvement Plans (SDIPs), etc., quarterly and annually	<ul style="list-style-type: none">No. of <i>Batho Pele</i> fora convened in the province	8	12	12	12
		<ul style="list-style-type: none">No. of unannounced visits	12	12	12	12
		<ul style="list-style-type: none">Provincial <i>Batho Pele</i> Learning Network convened	1	1	1	1
1.9	To promote good governance and accountability through 'Combat Fraud and Corruption' workshops quarterly	<ul style="list-style-type: none">No. of anti-corruption workshops convened	4	4	4	4
2. Information Communication Technology						
2.1	To co-ordinate govt. information Technology in the province on a continuous basis	<ul style="list-style-type: none">All hardware and software requirements for the implementation of the Business Intelligence System procured by 31 March 2011	Completion of Build 2 – system design and analysis	Completion of Build 3. Completion of system design and analysis	Project complete: Ongoing maintenance of system	Maintenance of system
2.2	To promote public awareness, appreciation, critical evaluation and understanding of Science, Engineering and Technology (SET) on a continuous basis	<ul style="list-style-type: none">No. of Provincial Govt. Information Technology Officer (PGITO) council meetings	12	12	12	12
		<ul style="list-style-type: none">Rate of use and compliance with ICT strategic intervention Level of functional knowledge and use of e-govt. and e-learning	Adoption of ICT/e-governance strategy	Implement ICT/e-governance strategy	Revise / review ICT/e-governance strategy	Monitor / evaluate ICT/e-governance strategy
		<ul style="list-style-type: none">No. of campaigns for the promotion of public awareness and appreciation of SET	Development of public awareness campaign for SET	Implement public awareness campaign	Revise and review campaign	Monitor and evaluate campaign
3. Legal Services						
3.1	To provide a transversal state law advisory service to the provincial government and administration and an internal legal support service to OTP	<ul style="list-style-type: none">No. of provincial laws (Bills and Regulations) certified	10	10	10	10
4. Communication Services						
4.1	To popularise 2009/10 Programme of Action and mobilise communities to participate in implementation especially in relation to the five priorities in line with provincial communication strategy annually	<ul style="list-style-type: none">Implementation of provincial communication strategy	Revised provincial communication strategy presented to Cabinet	Implementation of the provincial communication strategy	Monitor and evaluate strategy	Review of strategy
4.2	To promote public participation through <i>izimbizo</i> and Public Liaison Officers Forum and Presidential Hotline annually	<ul style="list-style-type: none">No. of President's <i>izimbizo</i> held in KZN	1	2	2	2
		<ul style="list-style-type: none">No. of Premier's <i>izimbizo</i> held in KZN	2	2	2	2
4.3	Co-ordinate activities of the Moral Regeneration Movement (MRM) in KZN for purposes of moral renewal annually	<ul style="list-style-type: none">No. of district and municipality meetings and workshops conducted	26 activities related to the MRM, e.g. Teenage Pregnancy Awareness	24 activities related to the MRM	20 activities related to the MRM	20 activities related to the MRM
		<ul style="list-style-type: none">No. of members of community who receive assistance from help desk	5 500	3 600	3 600	3 600

6.3 Programme 3: Policy and Governance

The purpose of this programme is to initiate province-wide development and implementation of policies and strategies to achieve a co-ordinated approach towards sustainable provincial growth and development, and the objectives are as follows:

- To capacitate the provincial government and administration on governance and public policy management;
- To manage and co-ordinate strategic projects as mandated by the Premier and the Provincial Executive Council;
- To promote and co-ordinate human rights programmes in KZN;
- To promote and co-ordinate the mainstreaming of human rights in public policy and planning processes in the provincial administration;
- To co-ordinate the implementation of gender equality programmes;
- To conserve, manage and promote awareness of the cultural heritage resources of KZN;
- To promote, facilitate and spread the acquisition and application of scientific knowledge in KZN;
- To ensure a regulated gambling, gaming and betting industry;
- To ensure a co-ordinated approach with respect to provincial policy management;
- To co-ordinate and implement a comprehensive response to the socio-economic impact of HIV and AIDS;
- To ensure successful implementation of priority socio-economic programmes and projects in KZN;
- To ensure the effectiveness of policy, planning and programme interventions through evaluation of strategic policy outcomes; and
- To design and utilise a functional monitoring and evaluation system for the provincial government and administration and local government.

Six sub-programmes support this programme, namely Special Programmes, Intergovernmental Relations, Provincial Policy Management, Premier's Priority Programmes, Heritage, and Provincial 2010 Co-ordination. Tables 1.20 and 1.21 below provide a summary of payments and estimates for these six sub-programmes for the period 2006/07 to 2012/13.

Table 1.20: Summary of payments and estimates - Programme 3: Policy and Governance

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09		2009/10				
Special Programmes	22 959	41 524	58 501	45 601	43 873	43 873	41 623	44 160	46 185
Intergovernmental Relations	3 615	5 591	7 116	4 901	5 151	5 151	3 545	3 745	3 931
Provincial Policy Management	8 502	7 783	23 102	18 274	19 522	19 522	21 087	22 273	23 486
Premier's Priority Programmes	13 335	22 189	55 267	27 548	44 884	44 884	31 144	32 981	34 709
Heritage	59 561	66 800	81 358	74 609	63 043	63 043	55 940	58 405	60 751
Provincial 2010 Co-ordination	54 099	76 256	64 418	90 085	57 348	57 348	44 346	-	-
Total	162 071	220 143	289 762	261 018	233 821	233 821	197 685	161 564	169 062

Table 1.21: Summary of payments and estimates by economic classification - Programme 3: Policy and Governance

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09		2009/10				
Current payments	125 854	179 813	208 760	201 166	178 539	179 652	160 632	122 478	128 009
Compensation of employees	16 269	22 401	24 830	34 334	28 403	28 369	29 027	27 853	29 170
Goods and services	109 585	157 412	183 930	166 832	150 136	151 283	131 605	94 625	98 839
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	32 122	38 982	80 331	57 349	53 251	53 251	36 688	38 889	40 834
Provinces and municipalities	-	4 331	4 538	6 184	4 823	4 823	-	-	-
Departmental agencies and accounts	29 134	32 576	75 594	49 867	48 269	48 269	36 688	38 889	40 834
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 577	350	-	-	-	-	-	-	-
Non-profit institutions	300	1 500	199	1 298	30	30	-	-	-
Households	111	225	-	-	129	129	-	-	-
Payments for capital assets	4 095	1 314	665	2 503	2 031	886	365	197	219
Buildings and other fixed structures	3 016	390	-	2 000	1 314	-	-	-	-
Machinery and equipment	1 079	889	403	503	717	717	365	197	219
Heritage assets	-	-	262	-	-	169	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	35	-	-	-	-	-	-	-
Payments for financial assets	-	34	6	-	-	32	-	-	-
Total	162 071	220 143	289 762	261 018	233 821	233 821	197 685	161 564	169 062

The increase in the Special Programmes sub-programme in 2007/08 results from additional funds received for Human Rights and Youth projects and events. This sub-programme continues to grow steadily over the 2010/11 MTEF. The allocation decreased from 2008/09 to 2009/10 due to the movement of the HIV and AIDS responsibility to the sub-programme: Provincial Policy Management. A decision was taken to centralise all funding for the filling of vacant posts for Programme 3 within the sub-programme: Special Programmes, to enable the department to manage and control the filling of vacant posts more effectively. Once a post is filled, a virement will be processed within the programme to the respective sub-programme. The significant increase in 2008/09 relates to the Human Rights activities undertaken, such as the 16 Days of Activism campaign and Child Protection Week.

The decision to centralise funds for the filling of posts accounts for the reduction in the Intergovernmental Relations sub-programme in 2009/10 and over the 2010/11 MTEF.

Provincial Policy Management shows a substantial increase in 2008/09, as a result of the HIV and AIDS responsibility being moved to this sub-programme from the sub-programme: Special Programmes. The increase in 2008/09 also relates to funding utilised for the SAS Business Intelligence System.

The substantial increase in 2008/09 against the sub-programme: Premier's Priority Programmes was largely due to funding received in respect of an out-of-court settlement entered into by the KZN Gambling Board. The decrease in 2010/11 is attributable to funds allocated for transfer to Zululand District Municipality for the transfer of the Ulundi Airport in 2009/10. The last payment will be made in 2009/10, and hence no allocation has been made over the 2010/11 MTEF. The increase in the 2009/10 Adjusted Appropriation relates to the adjustments made in respect of various strategic projects mandated by the Provincial Executive Council.

The sub-programme: Heritage increases substantially in 2008/09, due to a roll-over from 2007/08 in respect of the construction of the *Emakhosini* Multi-Media Centre by *Amafa aKwaZulu-Natali*. The increase in 2009/10 is attributable to the once-off additional allocation for the construction of the *Emakhosini* Multi-Media Centre, which results in a reduction in 2010/11.

The increase in the sub-programme: Provincial 2010 Co-ordination in 2007/08 was largely due to additional funding allocated for the KZN 2010 World Cup Preliminary Draw and marketing of the province. The substantial increase in the 2009/10 Main Appropriation against the Provincial 2010 Co-ordination sub-programme caters for the costs for marketing and also establishment of the soccer academy. The substantial decrease in the 2009/10 Adjusted Appropriation and over the 2010/11 MTEF is as a result of the shifting of soccer development funds to the Department of Sport and Recreation. The soccer academy forms part of this shift and, as a result, the 2010/11 MTEF budget has been adjusted.

Compensation of employees decreased in the 2009/10 Adjusted Appropriation as a result of non-filling of posts. The saving was moved to *Goods and services* to offset spending pressures relating to the development and final payment for the implementation of a tourism strategy for the province, which was budgeted for in 2008/09, as well as to *Transfers and subsidies to: Households* to fund an unanticipated leave gratuity payment.

Goods and services reflects a significant increase from 2006/07 to 2008/09 due to additional funding received for Heritage and soccer development, respectively. The substantial decrease from 2009/10 to 2010/11 against *Goods and services* can be ascribed to the shifting of soccer development funds and Museum Services function shift to the Department of Sport and Recreation and the Department of Arts and Culture. The historical figures in respect of Museum Services were amended accordingly. Further, additional funds of R25 million and R10 million were allocated in 2009/10 and 2010/11, respectively, for 2010 Provincial Co-ordination.

The increase in *Transfers and subsidies to: Provinces and municipalities* from 2007/08 to 2009/10 relates to the transfer to the Zululand District Municipality in respect of the Ulundi Airport, the operations and management functions of which were transferred in April 2007. The decrease in the 2009/10 Adjusted Appropriation relates to the function shift of Museum Services to the Department of Arts and Culture.

The additional allocation for the KZN Gambling Board, and the increase in the transfer to *Amafa aKwaZulu-Natali* to cover operational expenditure, account for the increase in *Transfers and subsidies to: Departmental agencies and accounts* from 2006/07 onward. The expenditure in 2008/09 includes a roll-over in respect of the *Emakhosini* Multi-Media Centre. These funds were transferred to *Amafa aKwaZulu-Natali*, which is the departmental public entity appointed for the development of this centre. Also included in *Transfers and subsidies to: Departmental agencies and accounts* in 2008/09 is the funding received in respect of an out-of-court settlement entered into by the KZN Gambling Board. The decrease in the 2009/10 Adjusted Appropriation relates to the reduction in the transfer to *Amafa aKwaZulu-Natali*, as these funds were not required by the entity for the construction of the *Emakhosini* Multi-Media Centre.

Transfers and subsidies to: Non-profit institutions decreased from 2008/09 to the 2009/10 Adjusted Appropriation due to a once-off donation to a football club. The high spending in 2007/08 is in relation to transfers to various non-profit organisations dealing with HIV and AIDS.

The spending against *Buildings and other fixed structures* from 2006/07 to 2008/09 can be attributed to the acquisition and refurbishment of the Provincial State Guest House. The decrease in the 2009/10 Adjusted Appropriation is as a result of delays experienced with construction of the KwaCeza Chapel and the moratorium placed on capital projects.

The increase against *Machinery and equipment* in 2008/09 relates to additional funding for the purchase of office furniture and computer equipment. The increase in the 2009/10 Adjusted Appropriation is to fund the purchase of furniture and equipment for newly appointed staff.

Service delivery measures – Programme 3: Policy and Governance

Table 1.22 below provides information on the service delivery measures pertaining to Programme 3: Policy and Governance.

Table 1.22: Service delivery measures – Programme 3: Policy and Governance

Outputs	Performance indicators	Estimated performance		Medium-term targets		
		2009/10	2010/11	2011/12	2012/13	
1. Special Programmes						
1.1 To ensure compliance with constitutional obligations on development and human rights and to monitor and evaluate the implementation of the provincial human rights framework annually	<ul style="list-style-type: none"> Approved, relevant, sustainable programmes and projects Human rights framework in place No. of capacitation workshops with district municipalities, govt. depts and communities No. of events per year significant to human rights 	<p>Annual review of provincial multi-sectoral plans for gender equality, disability, women, children and older person's rights</p> <p>Continuous improvements based on effective M&E by 31 March 2010</p> <p>n/a</p> <p>7 workshops</p> <p>8 events</p>	<p>Annual review of provincial multi-sectoral plans for gender equality, disability, women, children and older person's rights</p> <p>Continuous improvements based on effective M&E by 31 March 2011</p> <p>Annual review and continuous improvements based on effective M&E by 31 March 2011</p> <p>7 workshops</p> <p>8 events</p>	<p>n/a</p> <p>Continuous improvements based on effective M&E by 31 March 2012</p> <p>Annual review and continuous improvements based on effective M&E by 31 March 2012</p> <p>7 workshops</p> <p>8 events</p>	<p>Annual review of provincial multi-sectoral plans for gender equality, disability, women, children and older person's rights</p> <p>Continuous improvements based on effective M&E by 31 March 2013</p> <p>Annual review and continuous improvements based on effective M&E by 31 March 2013</p> <p>7 workshops</p> <p>8 events</p>	
2. Intergovernmental Relations (IGR)						
2.1 To provide support to the Director-General and Premier with inter-sphere relations and forum (provincial and national)	<ul style="list-style-type: none"> Co-ordinate International Relations Policy processes e.g. framework, workshops, clusters, speeches, financial input (MTEF, APP, Annual Report, etc) as IGR structures and IGR relations, quarterly and annually 	<p>Comprehensive review of co-operative arrangements</p>	<p>Consolidation of projects with existing partners</p>	<p>Consolidation of projects with existing partners</p>	<p>Implementation of new co-operation arrangements strategy</p>	

Table 1.22: Service delivery measures – Programme 3: Policy and Governance

Outputs	Performance indicators	Estimated performance		Medium-term targets		
		2009/10	2010/11	2011/12	2012/13	
2.2	To provide technical and strategic secretariat support to PCF, TPCF and COHOD as well as involvement in Cabinet clusters and other technical structures, quarterly and annually	<ul style="list-style-type: none"> Facilitate the promotion of KZN internationally, in conjunction with role players such as TIKZN, Tourism KZN, Ezemvelo Wildlife and provincial 2010 co-ordinator, annually 	Develop an international marketing strategy	Co-ordination and facilitation of promotional events and enhance economic diplomacy	Co-ordination and facilitation of promotional events and enhance economic diplomacy	Co-ordination and facilitation of promotional events and enhance economic diplomacy
2.3	To provide research and analytical support to the DG and Premier to effectively co-ordinate IGR, such as the development of briefing notes/executive summaries on agenda items for national and provincial fora monthly	<ul style="list-style-type: none"> Function as Foreign Affairs Office for KZN as official liaison, contact point and co-ordinators of visits to and from KZN Negotiate, conclude and service of provincial co-operation arrangements for KZN 	<p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p> <p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p>	<p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p> <p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p>	<p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p> <p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p>	<p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p> <p>Co-ordination and facilitation of visits supporting provincial priorities and economic diplomacy</p>
3. Provincial Policy Management						
3.1	To capacitate provincial govt. depts and municipalities in public policy and strategic management through training and development workshops quarterly	<ul style="list-style-type: none"> No. of policy and strategic training and development workshops attended by public service officials 	350	370	390	450
3.2	To gather and distribute policy, governance and strategic management-relevant data for provincial govt. use continuously	<ul style="list-style-type: none"> Frequency / level of acceptability and number of technical policy and strategic support and advisory services rendered to OTP, prov. depts., municipalities, HODs, DG, senior managers and officials 	Bi-weekly, monthly and quarterly. Based on the request submitted to the unit	Bi-weekly, monthly and quarterly. Based on the request submitted to the unit	Bi-weekly, monthly and quarterly. Based on the request submitted to the unit	Bi-weekly, monthly and quarterly. Based on the request submitted to the unit
3.3	To provide technical public policy and strategic management advisory support services to OTP, provincial depts., DG, HODs, municipalities and senior managers continuously	<ul style="list-style-type: none"> No. of policy and strategic mechanisms for cross-cutting provincial programmes co-ordination Proportion of policy and strategic relevant data gathered and available on gender, age, groups and developments in all sectors of the economy, demography, technological advancement at local, district, provincial and national spheres of govt 	<p>Inputs from 3 clusters incorporated into draft PGDS and Provincial Policy and Planning System</p> <p>Weekly, bi-weekly, quarterly, mid-term and annually</p>	<p>Adoption of the Policy Planning System and PGDS</p> <p>Weekly, bi-weekly, quarterly, mid-term and annually</p>	<p>Implementation of Policy Planning System and PGDS</p> <p>Weekly, bi-weekly, quarterly, mid-term and annually</p>	<p>Review of Policy Planning System and PGDS</p> <p>Weekly, bi-weekly, quarterly, mid-term and annually</p>
3.4	To bring into effect the existence of a functional, user-friendly govt-wide Monitoring and Evaluation (M&E) system and process for improved service delivery in KZN by 2014	<ul style="list-style-type: none"> Mid-year review tracking provincial growth towards 3% economic growth and halving poverty by 2014 No. of public sector officials trained in M&E by 2014 No. of provincial M&E fora held annually for information sharing between provincial and local govt No. of scientific papers presented by staff of the M&E unit (OTP) on M&E, locally, nationally and internationally 	<p>1</p> <p>200</p> <p>4</p> <p>10</p>	<p>1</p> <p>250</p> <p>4</p> <p>10</p>	<p>1</p> <p>300</p> <p>4</p> <p>10</p>	<p>1</p> <p>350</p> <p>4</p> <p>10</p>

Table 1.22: Service delivery measures – Programme 3: Policy and Governance

Table 1.22: Service delivery measures – Programme 3: Policy and Governance						
Outputs		Performance indicators	Estimated performance		Medium-term targets	
			2009/10	2010/11	2011/12	2012/13
3.5	To ensure a co-ordinated approach in the implementation of a multi-sectoral HIV and AIDS response strategy for the province on a continuous basis	<ul style="list-style-type: none">Approved, co-ordinated, relevant and sustainable programmes and projectsHIV and AIDS monitoring and evaluation system	Annual review of provincial multi-sectoral plan for HIV and AIDS Continuous improvements based on effective monitoring and evaluation by 31 March 2010	Annual review of provincial multi-sectoral plan for HIV and AIDS Continuous improvements based on effective monitoring and evaluation by 31 March 2011	Annual review of provincial multi-sectoral plan for HIV and AIDS Continuous improvements based on effective monitoring and evaluation by 31 March 2012	Provincial multi-sectoral plan for HIV, AIDS, STI and TB 2012-2017 developed and implemented by all sectors Continuous improvements based on effective co-ordination, monitoring and evaluation by 31 March 2013
4. Premier's Priority Programmes						
4.1	To ensure the maintenance of an enabling and legislative environment for the Gaming, Horse Racing and Betting Industry and the provision of co-ordinated and integrated policy inputs from provincial and national role players	<ul style="list-style-type: none">No. of Gaming and Betting ActsThe publication of regulations under the Gaming and Betting ActPercentage change in total revenue collected from gambling operators, year-on-year	KwaZulu-Natal Gaming and Betting Bill, 2009 re-certified and lodged with the Legislature First draft of regulations completed Revenue collected: R324 162 000 (4.5% increase on 2008/09)	KZN Gaming and Betting Act promulgated. Merging of KZN Gambling Board and KZN Bookmakers Control Committee to form Gaming and Betting Board Regulations made under the Gaming and Betting Act published Revenue collected: R349 112 000 (7.7% increase on 2009/10)	Full implementation of Gaming and Betting Act Regulations fully implemented Revenue collected: R374 580 000 (7.3% increase on 2010/11)	Gaming and Betting Act reviewed Regulations reviewed Revenue collected: R393 309 000 (5% increase on 2011/12)
4.2	To establish strategic partnerships with Faith-Based Organisations to mobilise resources within the religious sector and govt. on a continuous basis	<ul style="list-style-type: none">No. of fully functional religious groups/fora in all districts	1 religious summit n/a	1 religious summit/workshop Shembe Fountain pilgrimage	1 KZN religious summit Shembe Fountain pilgrimage	n/a Shembe Fountain pilgrimage
4.3	To promote the religious heritage and diversity of KZN, as well as inter-faith harmony and co-operation	<ul style="list-style-type: none">Ongoing and effective inter-sphere and intra-religious consultation and co-ordination	n/a 2 provincial prayer days Religious heritage (Marianhill) n/a 3 KZN religious leaders' fora n/a n/a n/a Diwali celebration n/a Pastors wives programme Religious YMCA Awards n/a n/a Strategic plan sessions	Easter events Provincial prayer day Religious heritage Shembe 100 years celebration 2 African religion events 4 KZN religious leaders' fora Religious fora management (govt. focal persons and pastors' wives) Research and profile formations n/a Diwali celebration Religious outreach consolidation n/a n/a n/a Religious traditional music Strategic plan sessions	Easter events Provincial prayer day Religious heritage tourism strategies African religion 4 KZN religious leaders' fora n/a Research and profile religious formations Religious investment and business initiative project Diwali celebration Religious outreach consolidation n/a n/a Religious sector against crime KZN religious leaders' summit KZN religious traditional music Strategic plan sessions	Easter events Provincial prayer day Religious heritage programme n/a 4 KZN religious leaders' fora Religious fora management Research and profile religious formation Religious investment and business initiative project Diwali celebration Religious outreach consolidation n/a n/a n/a n/a KZN religious leader's summit n/a Strategic plan sessions

Table 1.22: Service delivery measures – Programme 3: Policy and Governance

Outputs	Performance indicators	Estimated performance		Medium-term targets		
		2009/10	2010/11	2011/12	2012/13	
5. Heritage						
5.1 To conserve, manage and promote awareness of heritage resources within the province	<ul style="list-style-type: none"> Identification of families and missionaries to be researched Identification of events and dates in time Heritage Act and Regulations in place by 31 March 2011 Provincial Heritage Council in place by 31 March 2011 Report and implementation plan in place by 31 March 2011 Acquisition of relevant clearances from the provincial administration and the Royal Family Acquisition of relevant clearances 	7 genealogies & 4 missionaries researched 8 events Heritage Act and Regulations in place New Heritage Council in place Building of memorial wall for prisoners at Mzombe - 1 April 2010 Comprehensive report and implementation plan One chapel in place One feasibility study and plan	12 genealogies & 4 missionaries researched 10 events Monitoring implementation Monitoring execution of the mandate Continuing research and reports Establishment of centre Monitoring the implementation of its mandate Establishing the centre	15 genealogies & 4 missionaries researched 12 events Monitoring implementation and review Monitoring execution of the mandate Continuing research and reports Monitoring the implementation of its mandate Monitoring the implementation of its mandate Monitoring the implementation of its mandate	18 genealogies & 6 missionaries researched 15 events Monitoring implementation and review Monitoring execution of the mandate Continuing research and reports Monitoring the implementation of its mandate Monitoring the implementation of its mandate Monitoring the implementation of its mandate	
6. Provincial 2010 Co-ordination						
6.1 To position KZN internationally as a preferred destination	<ul style="list-style-type: none"> No. of countries lobbied for international tourists and investors 	At least 8 countries lobbied. At least 4 countries confirmed for base camps	Make final hosting preparations for confirmed countries. Successful hosting of participating teams	n/a	n/a	
6.2 Promote and showcase the province with respect to 2010 World Cup activities	<ul style="list-style-type: none"> No. of media, trade and consumer platforms activated 	Greater awareness and coverage of KZN through electronic and print media campaigns	Implementation of media and communication plan locally / internationally through trade and consumer platforms	n/a	n/a	
6.3 Mobilise communities to create awareness of the benefits of hosting the 2010 World Cup	<ul style="list-style-type: none"> No. of road shows held 	Encouraging civic pride and showcasing KZN in the following target groups: schools, churches, malls, beaches, taxi-ranks, railway stations through 4 road shows n/a	Community buy-in by creating awareness of the economic benefits to the province Awareness campaigns around the public viewing areas through 2 road shows	n/a	n/a	

7. Other programme information

7.1 Personnel numbers and costs

Tables 1.23 and 1.24 reflect the personnel estimates for the Office of the Premier, per programme, as well as a further breakdown of categories of personnel, as at 31 March 2007 to 31 March 2013. The Finance component incorporates financial and management accounting services, supply chain management and auxiliary and associated services.

The re-aligned organisational structure was approved during 2009/10. The estimates of personnel numbers for the 2010/11 MTEF show a department that is better capacitated. Although the recruitment process started in 2007/08, not all key vacancies were filled as anticipated. The department plans to phase in the filling of posts over the 2010/11 MTEF, with the majority of posts being filled in 2010/11. This also corresponds with the increase in the allocation for *Compensation of employees* over the period.

Table 1.23: Personnel numbers and costs per programme

Personnel numbers	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013
1. Administration	149	133	119	129	152	152	152
1. Institutional Development	76	109	129	138	149	154	154
3. Policy and Governance	73	78	74	90	87	82	82
Total	298	320	322	357	388	388	388
Total personnel cost (R thousand)	71 329	88 620	96 631	115 946	132 253	139 630	144 687
Unit cost (R thousand)	239	277	300	325	341	360	373

Table 1.24: Details of departmental personnel numbers and costs

	Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09	Appropriati 2009/10	Appropriati 2009/10	Estimate	2010/11	2011/12	2012/13
Total for department									
Personnel numbers (head count)	298	320	322	357	357	357	388	388	388
Personnel cost (R thousand)	71 329	88 620	96 631	127 830	115 980	115 946	132 253	139 630	144 687
Human resources component									
Personnel numbers (head count)	15	18	20	22	22	22	24	24	24
Personnel cost (R thousand)	2 203	3 124	3 342	3 682	3 682	3 682	3 942	4 159	4 367
Head count as % of total for department	5.03	5.63	6.21	6.16	6.16	6.16	6.19	6.19	6.19
Personnel cost as % of total for department	3.09	3.53	3.46	2.88	3.17	3.18	2.98	2.98	3.02
Finance component									
Personnel numbers (head count)	65	67	79	92	92	92	98	98	98
Personnel cost (R thousand)	11 005	11 720	13 451	19 276	19 276	19 276	22 432	23 576	24 755
Head count as % of total for department	21.81	20.94	24.53	25.77	25.77	25.77	25.26	25.26	25.26
Personnel cost as % of total for department	15.43	13.23	13.92	15.08	16.62	16.62	16.96	16.88	17.11
Full time workers									
Personnel numbers (head count)	297	295	297	327	332	332	376	376	376
Personnel cost (R thousand)	70 534	78 178	85 877	110 934	105 228	105 194	127 447	134 619	139 068
Head count as % of total for department	99.66	92.19	92.24	91.60	93.00	93.00	96.91	96.91	96.91
Personnel cost as % of total for department	98.89	88.22	88.87	86.78	90.73	90.73	96.37	96.41	96.12
Part-time workers									
Personnel numbers (head count)	-	-	-	-	-	-	-	-	-
Personnel cost (R thousand)	-	-	-	-	-	-	-	-	-
Head count as % of total for department	-	-	-	-	-	-	-	-	-
Personnel cost as % of total for department	-	-	-	-	-	-	-	-	-
Contract workers									
Personnel numbers (head count)	1	25	25	30	25	25	12	12	12
Personnel cost (R thousand)	795	10 442	10 754	16 896	10 752	10 752	4 806	5 011	5 619
Head count as % of total for department	0.34	7.81	7.76	8.40	7.00	7.00	3.09	3.09	3.09
Personnel cost as % of total for department	1.11	11.78	11.13	13.22	9.27	9.27	3.63	3.59	3.88

Contract employees consist of the Premier's special advisors, as well as other employees employed on a contractual basis, including personnel required for special programmes.

7.2 Training

Table 1.25 and 1.26 reflect payments and estimates on training per programme, providing actual and estimated expenditure on training for the period 2006/07 to 2009/10 and budgeted expenditure for the period 2010/11 to 2012/13. The budget increases steadily over the 2010/11 MTEF, as it is deemed necessary to train new appointees, as well as to develop and re-skill existing staff in line with the revised strategies of the department, where appropriate.

Table 1.25: Payments and estimates on training

R thousand	Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09	Appropriation 2009/10	Appropriation 2009/10	Estimate	2010/11	2011/12	2012/13
1. Administration	205	227	607	1 246	359	243	1 124	1 198	1 517
2. Institutional Development	463	717	641	1 256	1 456	967	2 113	1 986	2 043
3. Policy and Governance	183	1 335	1 142	1 257	1 463	1 367	1 184	1 175	1 269
Total	851	2 279	2 390	3 759	3 278	2 577	4 421	4 359	4 829

Table 1.26: Information on training

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Number of staff	298	320	322	357	357	357	388	388	388
Number of personnel trained	8	11	317	194	178	178	210	220	230
of which									
Male	5	5	128	76	69	69	86	90	85
Female	3	6	189	118	109	109	124	130	145
Number of training opportunities									
of which									
Tertiary	12	20	22	-	-	-	-	-	-
Workshops	3	3	5	14	12	12	10	15	20
Seminars	1	-	-	10	8	8	15	20	20
Other	7	9	12	170	172	172	185	185	190
Number of bursaries offered	7	10	56	45	45	45	30	25	15
Number of interns appointed	-	11	24	22	22	22	24	24	24
Number of learnerships appointed									
Number of days spent on training									

ANNEXURE – VOTE 1: OFFICE OF THE PREMIER

Table 1.A: Details of departmental receipts

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09						
Tax receipts	232 212	283 521	333 013	324 162	324 162	322 351	340 623	366 813	386 121
Casino taxes	194 038	239 866	267 943	275 024	275 024	280 033	297 026	320 788	336 827
Horse racing taxes	38 174	43 655	65 070	49 138	49 138	42 318	43 597	46 025	49 294
Liquor licences									
Motor vehicle licences									
Sale of goods and services other than capital assets	818	410	333	890	890	272	943	985	1 040
Sale of goods and services produced by dept. (excl. capital assets)	818	410	333	890	890	272	943	985	1 040
Sales by market establishments									
Administrative fees									
Other sales	818	410	333	890	890	272	943	985	1 040
Of which									
Bookmakers licences	126	134	16	10	10	12	15	20	25
Housing rent recoveries	90	113	99	110	110	145	118	130	145
Serv rend: Commission insurance	49	48	54	60	60	70	75	85	100
Sales: Dept publications	553	115	164	710	710	45	735	750	770
Sale of scrap, waste, arms and other used current goods (excluding capital assets)									
Transfers received from:	-	-	-	-	-	-	-	-	-
Other governmental units									
Universities and technicians									
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
Fines, penalties and forfeits									
Interest, dividends and rent on land	31	7	5	-	-	8	-	-	-
Interest	31	7	5	-	-	8	-	-	-
Dividends									
Rent on land									
Sale of capital assets	5 365	28	-	-	-	582	-	-	-
Land and subsoil assets									
Other capital assets	5 365	28	-	-	-	582	-	-	-
Transactions in financial assets and liabilities	139	69	69	-	-	56	-	-	-
Total	238 565	284 035	333 420	325 052	325 052	323 269	341 566	367 798	387 161

Table 1.B: Details of payments and estimates by economic classification

R thousand	Outcome			Main Appropriation	Adjusted Appropriation 2009/10	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Current payments	244 694	335 676	375 175	387 196	372 465	373 576	372 796	360 602	378 645
Compensation of employees	71 329	88 620	96 631	127 830	115 980	115 946	132 253	139 630	144 687
Salaries and wages	61 700	76 913	83 569	110 573	104 208	104 181	114 544	120 384	124 877
Social contributions	9 629	11 707	13 062	17 257	11 772	11 765	17 709	19 246	19 810
Goods and services	173 365	247 056	278 544	259 366	256 485	257 630	240 543	220 972	233 958
<i>of which</i>									
Administrative fees	52	49	1 826	483	2 356	2 340	1 666	1 786	1 765
Advertising	21 827	35 242	40 901	40 704	18 998	19 027	25 914	23 103	26 087
Assets <R5000	1 106	1 384	2 709	4 532	1 365	1 307	4 408	4 247	4 318
Audit cost: External	-	1 304	1 597	1 700	1 867	1 919	1 500	1 600	1 750
Bursaries (employees)	61	120	124	140	344	156	250	290	310
Catering: Departmental activities	11 889	15 235	15 641	18 556	11 171	12 025	21 340	17 228	14 635
Communication	5 919	7 967	14 188	8 861	9 601	10 299	6 936	7 381	7 640
Computer services	3 358	4 057	19 450	12 505	11 425	10 184	14 785	15 511	16 209
Cons/prof: business & advisory services	51 612	90 147	49 118	63 825	73 871	68 217	44 991	26 952	31 234
Cons/prof: Infrastructure & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	233	279	1 446	1 330	3 146	5 052	1 541	1 800	1 782
Contractors	426	3 729	54 384	20 360	43 902	46 606	18 400	15 863	16 366
Agency & support/outourced services	2 019	3 810	5 882	4 469	520	204	12 776	13 804	15 397
Entertainment	14 486	151	105	212	81	84	185	190	206
Government motor transport	-	-	2	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	214	505	676	755	501	561	614
Inventory: Fuel, oil and gas	-	-	75	150	150	56	648	668	686
Inventory: Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Raw materials	-	-	514	251	305	315	25	25	26
Inventory: Medical supplies	-	-	-	35	17	43	56	58	61
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	-	66	621	439	740	586	461	506	524
Inventory: Stationery and printing	6 221	6 807	8 045	10 326	8 755	13 077	10 432	11 183	11 736
Lease payments	1 095	1 631	2 233	2 763	9 075	9 611	4 219	7 222	8 015
Owned & leasehold property expenditure	3 006	3 911	2 853	7 956	8 301	4 046	9 073	9 565	10 872
Transport provided dept activity	3 380	8 889	8 147	5 754	5 625	3 612	8 607	9 328	11 126
Travel and subsistence	23 064	32 897	29 090	24 159	21 187	21 559	26 424	29 777	30 682
Training & staff development	851	2 279	2 390	3 759	3 278	2 577	4 421	4 359	4 829
Operating expenditure	-	-	3 671	4 036	2 676	3 987	4 246	4 559	2 401
Venues and facilities	18 825	25 732	13 318	21 556	17 053	19 986	16 738	13 406	14 687
Other	3 935	1 370	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to	33 423	39 407	82 509	58 662	54 564	54 564	38 465	40 719	42 756
Provinces and municipalities	32	4 331	4 538	6 184	4 823	4 823	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	32	4 331	4 538	6 184	4 823	4 823	-	-	-
Municipalities	32	4 331	4 538	6 184	4 823	4 823	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	29 685	32 691	75 594	49 867	48 269	48 269	36 688	38 889	40 834
Social security funds	-	90	-	-	-	-	-	-	-
Entities receiving funds	29 685	32 601	75 594	49 867	48 269	48 269	36 688	38 889	40 834
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 677	350	85	-	-	-	-	-	-
Public corporations	-	-	85	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	85	-	-	-	-	-	-
Private enterprises	2 677	350	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	2 677	350	-	-	-	-	-	-	-
Non-profit institutions	300	1 500	199	1 298	30	30	-	-	-
Households	729	535	2 093	1 313	1 442	1 442	1 777	1 830	1 922
Social benefits	-	-	-	1 313	1 442	1 442	1 777	1 830	1 922
Other transfers to households	729	535	2 093	-	-	-	-	-	-
Payments for capital assets	25 538	20 279	6 117	8 152	8 689	7 544	8 023	3 824	3 905
Buildings and other fixed structures	3 207	10 923	212	2 000	1 314	-	-	-	-
Buildings	3 207	10 910	212	2 000	1 314	-	-	-	-
Other fixed structures	-	13	-	-	-	-	-	-	-
Machinery and equipment	8 931	5 120	5 643	5 886	7 109	7 109	7 741	3 524	3 585
Transport equipment	3 225	1 738	1 474	1 500	1 504	1 504	2 500	-	-
Other machinery and equipment	5 706	3 382	4 169	4 386	5 605	5 605	5 241	3 524	3 585
Heritage assets	-	-	262	-	-	169	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	13 400	4 236	-	266	266	266	282	300	320
Payments for financial assets	111	34	41	-	-	34	-	-	-
Total	303 766	395 396	463 842	454 010	435 718	435 718	419 284	405 145	425 306

Table 1.C: Details of payments and estimates by economic classification - Programme 1: Administration

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited	Audited	Audited				2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09				2009/10		
Current payments	51 555	70 137	63 412	82 655	89 960	89 960	97 979	108 194	122 619
Compensation of employees	26 221	29 829	30 657	41 295	37 295	37 295	53 070	56 974	60 431
Salaries and wages	22 681	24 364	26 513	35 720	33 275	33 275	45 906	48 998	51 979
Social contributions	3 540	5 465	4 144	5 575	4 020	4 020	7 164	7 976	8 452
Goods and services	25 334	40 308	32 755	41 360	52 665	52 665	44 909	51 220	62 188
of which									
Administrative fees	-	-	1 032	-	1 290	1 161	317	340	362
Advertising	1 507	797	1 671	4 598	4 008	5 143	3 412	3 927	6 243
Assets <R5000	938	265	1 584	1 143	299	435	1 629	1 508	1 706
Audit cost: External	-	1 177	1 597	1 700	1 867	1 919	1 500	1 600	1 750
Bursaries (employees)	61	20	-	-	-	-	-	-	-
Catering: Departmental activities	1 372	1 354	415	2 153	2 367	1 853	1 784	1 891	2 122
Communication	3 060	7 594	6 713	5 904	3 912	3 530	2 888	2 973	3 048
Computer services	64	51	60	296	196	97	357	378	266
Cons/prof: business & advisory services	1 576	4 010	2 483	3 035	3 559	5 157	3 763	4 345	7 983
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	22	16	1 190	950	2 893	4 806	1 128	1 191	1 251
Contractors	-	2 534	4 155	1 746	7 951	8 935	3 160	3 309	3 499
Agency & support/outourced services	865	1 969	798	350	250	2	312	368	424
Entertainment	-	-	-	120	-	3	50	45	50
Government motor transport	-	-	2	-	-	-	-	-	-
Housing									
Inventory: Food and food supplies	-	-	49	320	116	153	244	251	258
Inventory: Fuel, oil and gas	-	-	75	150	150	56	648	668	686
Inventory: Learn & teacher support material									
Inventory: Raw materials	-	-	231	2	203	215	-	-	-
Inventory: Medical supplies	-	-	-	30	15	43	52	53	54
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	-	18	158	123	540	519	268	286	303
Inventory: Stationery and printing	1 264	2 230	1 398	2 642	3 145	3 405	2 550	2 780	3 418
Lease payments	907	770	1 033	1 421	5 884	5 974	3 082	5 964	6 634
Owned & leasehold property expenditure	2 390	3 438	1 237	5 237	4 732	2 288	5 439	5 760	6 891
Transport provided dept activity	-	8	36	20	13	13	322	323	324
Travel and subsistence	8 748	11 200	5 747	6 251	7 835	3 993	9 233	10 302	11 576
Training & staff development	205	227	607	1 246	359	243	1 124	1 198	1 517
Operating expenditure	-	-	153	265	27	29	247	260	273
Venues and facilities	2 355	2 338	331	1 658	1 054	2 693	1 400	1 500	1 550
Other	-	292	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Transfers and subsidies to	609	234	1 436	1 100	1 100	1 100	1 153	1 222	1 278
Provinces and municipalities	15	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	15	-	-	-	-	-	-	-	-
Municipalities	15	-	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Entities receiving funds									
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises	-	-	85	-	-	-	-	-	-
Public corporations	-	-	85	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	85	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Non-profit institutions									
Households	594	234	1 351	1 100	1 100	1 100	1 153	1 222	1 278
Social benefits	-	-	-	1 100	1 100	1 100	1 153	1 222	1 278
Other transfers to households	594	234	1 351	-	-	-	-	-	-
Payments for capital assets	5 556	6 381	2 568	1 996	2 564	2 564	4 035	1 592	1 501
Buildings and other fixed structures	-	4 989	59	-	-	-	-	-	-
Buildings	-	4 989	59	-	-	-	-	-	-
Other fixed structures									
Machinery and equipment	5 556	1 380	2 509	1 996	2 564	2 564	4 035	1 592	1 501
Transport equipment	3 225	685	974	1 500	1 227	1 227	2 500	-	-
Other machinery and equipment	2 331	695	1 535	496	1 337	1 337	1 535	1 592	1 501
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	-	12	-	-	-	-	-	-	-
Payments for financial assets	111	-	2	-	-	-	-	-	-
Total	57 831	76 752	67 418	85 751	93 624	93 624	103 167	111 008	125 398

Table 1.D: Details of payments and estimates by economic classification - Programme 2: Institutional Development

R thousand	Outcome			Main	Adjusted	Revised	Medium-term Estimates		
	Audited	Audited	Audited	Appropriation	Appropriation	Estimate	2010/11	2011/12	2012/13
	2006/07	2007/08	2008/09	2009/10					
Current payments	67 285	85 726	103 003	103 375	103 966	103 964	114 185	129 930	128 017
Compensation of employees	28 839	36 390	41 144	52 201	50 282	50 282	50 156	54 803	55 086
Salaries and wages	24 946	32 393	35 590	45 154	45 100	45 100	43 385	47 154	47 374
Social contributions	3 893	3 997	5 554	7 047	5 182	5 182	6 771	7 649	7 712
Goods and services	38 446	49 336	61 859	51 174	53 684	53 682	64 029	75 127	72 931
of which									
Administrative fees	52	10	275	10	445	476	597	644	571
Advertising	4 008	9 958	9 376	5 597	4 322	4 125	7 655	9 079	9 199
Assets <R5000	168	629	526	1 136	433	504	1 253	1 329	1 161
Audit cost: External									
Bursaries (employees)	-	100	124	140	344	155	250	290	310
Catering: Departmental activities	4 286	5 303	4 529	4 436	1 368	1 498	3 353	2 763	2 253
Communication	1 542	317	2 435	2 859	5 216	5 950	3 888	4 313	4 487
Computer services	3 200	4 004	19 278	12 209	10 983	9 909	14 142	14 831	15 563
Cons/prof:business & advisory services	1 491	7 722	4 019	3 980	5 097	5 539	5 043	5 487	5 860
Cons/prof: Infrastructure & planning									
Cons/prof: Laboratory services									
Cons/prof: Legal cost	211	263	114	230	203	196	213	304	331
Contractors	84	745	1 870	1 226	4 740	4 592	1 526	1 803	1 883
Agency & support/outsourced services	201	583	847	689	76	76	5 043	5 045	5 047
Entertainment	2 862	127	20	-	-	-	45	55	66
Government motor transport									
Housing									
Inventory: Food and food supplies	-	-	49	40	87	110	140	187	224
Inventory: Fuel, oil and gas									
Inventory:Learn & teacher support material									
Inventory: Raw materials	-	-	27	20	20	20	20	20	20
Inventory: Medical supplies	-	-	-	2	2	-	4	5	7
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	-	-	419	282	182	48	174	199	198
Inventory: Stationery and printing	3 375	2 900	2 638	3 415	3 030	5 027	3 386	4 424	4 053
Lease payments	188	597	689	560	2 819	3 179	908	1 001	1 103
Owned & leasehold property expenditure	204	271	1 562	2 652	3 566	1 753	3 634	3 805	3 981
Transport provided dept activity	927	1 498	1 540	30	291	285	1 546	2 051	2 619
Travel and subsistence	2 181	7 219	5 740	4 767	3 845	4 129	5 691	9 349	7 814
Training & staff development	463	717	641	1 256	1 456	967	2 113	1 986	2 043
Operating expenditure	-	-	625	750	116	112	886	3 313	1 078
Venues and facilities	11 102	5 970	4 516	4 888	5 043	5 032	2 519	2 844	3 060
Other	1 901	403	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Transfers and subsidies to	692	191	742	213	213	213	624	608	644
Provinces and municipalities	17	-	-	-	-	-	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities	17	-	-	-	-	-	-	-	-
Municipalities	17	-	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	551	115	-	-	-	-	-	-	-
Social security funds	-	90	-	-	-	-	-	-	-
Entities receiving funds	551	25	-	-	-	-	-	-	-
Universities and technikons									
Foreign governments and international organisations									
Public corporations and private enterprises	100	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	100	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	100	-	-	-	-	-	-	-	-
Non-profit institutions									
Households	24	76	742	213	213	213	624	608	644
Social benefits	-	-	-	213	213	213	624	608	644
Other transfers to households	24	76	742	-	-	-	-	-	-
Payments for capital assets	15 887	12 584	2 884	3 653	4 094	4 094	3 623	2 035	2 185
Buildings and other fixed structures	191	5 544	153	-	-	-	-	-	-
Buildings	191	5 544	153	-	-	-	-	-	-
Other fixed structures									
Machinery and equipment	2 296	2 851	2 731	3 387	3 828	3 828	3 341	1 735	1 865
Transport equipment	-	1 053	500	-	277	277	-	-	-
Other machinery and equipment	2 296	1 798	2 231	3 387	3 551	3 551	3 341	1 735	1 865
Heritage assets									
Specialised military assets									
Biological assets									
Land and sub-soil assets									
Software and other intangible assets	13 400	4 189	-	266	266	266	282	300	320
Payments for financial assets	-	-	33	-	-	2	-	-	-
Total	83 864	98 501	106 662	107 241	108 273	108 273	118 432	132 573	130 846

Table 1.E: Details of payments and estimates by economic classification - Programme 3: Policy and Governance

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
Current payments	125 854	179 813	208 760	201 166	178 539	179 652	160 632	122 478	128 009
Compensation of employees	16 269	22 401	24 830	34 334	28 403	28 369	29 027	27 853	29 170
Salaries and wages	14 073	20 156	21 466	29 699	25 833	25 806	25 253	24 232	25 524
Social contributions	2 196	2 245	3 364	4 635	2 570	2 563	3 774	3 621	3 646
Goods and services	109 585	157 412	183 930	166 832	150 136	151 283	131 605	94 625	98 839
of which									
Administrative fees	-	39	519	473	621	703	752	802	832
Advertising	16 312	24 487	29 854	30 509	10 668	9 759	14 847	10 097	10 645
Assets <R5000	-	490	599	2 253	633	368	1 526	1 410	1 451
Audit cost: External	-	127	-	-	-	-	-	-	-
Bursaries (employees)	-	-	-	-	-	1	-	-	-
Catering: Departmental activities	6 231	8 578	10 697	11 967	7 436	8 674	16 203	12 574	10 260
Communication	1 317	56	5 040	98	473	819	160	95	105
Computer services	94	2	112	-	246	178	286	302	380
Cons/prof: business & advisory services	48 545	78 415	42 616	56 810	65 215	57 521	36 185	17 120	17 391
Cons/prof: Infrastructure & planning	-	-	-	-	-	-	-	-	-
Cons/prof: Laboratory services	-	-	-	-	-	-	-	-	-
Cons/prof: Legal cost	-	-	142	150	50	50	200	305	200
Contractors	342	450	48 359	17 388	31 211	33 079	13 714	10 751	10 984
Agency & support/outourced services	953	1 258	4 237	3 430	194	126	7 421	8 391	9 926
Entertainment	11 624	24	85	92	81	81	90	90	90
Government motor transport	-	-	-	-	-	-	-	-	-
Housing	-	-	-	-	-	-	-	-	-
Inventory: Food and food supplies	-	-	116	145	473	492	117	123	132
Inventory: Fuel, oil and gas	-	-	-	-	-	-	-	-	-
Inventory: Learn & teacher support material	-	-	-	-	-	-	-	-	-
Inventory: Raw materials	-	-	256	229	82	80	5	5	6
Inventory: Medical supplies	-	-	-	3	-	-	-	-	-
Medsas inventory interface	-	-	-	-	-	-	-	-	-
Inventory: Military stores	-	-	-	-	-	-	-	-	-
Inventory: Other consumables	-	48	44	34	18	19	19	21	23
Inventory: Stationery and printing	1 582	1 677	4 009	4 269	2 580	4 645	4 496	3 979	4 265
Lease payments	-	264	511	782	372	458	229	257	278
Owned & leasehold property expenditure	412	202	54	67	3	5	-	-	-
Transport provided dept activity	2 453	7 383	6 571	5 704	5 321	3 314	6 739	6 954	8 183
Travel and subsistence	12 135	14 478	17 603	13 141	9 507	13 437	11 500	10 126	11 292
Training & staff development	183	1 335	1 142	1 257	1 463	1 367	1 184	1 175	1 269
Operating expenditure	-	-	2 893	3 021	2 533	3 846	3 113	986	1 050
Venues and facilities	5 368	17 424	8 471	15 010	10 956	12 261	12 819	9 062	10 077
Other	2 034	675	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to	32 122	38 982	80 331	57 349	53 251	53 251	36 688	38 889	40 834
Provinces and municipalities	-	4 331	4 538	6 184	4 823	4 823	-	-	-
Provinces	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	-	-	-	-	-	-	-	-
Municipalities	-	4 331	4 538	6 184	4 823	4 823	-	-	-
Municipalities	-	4 331	4 538	6 184	4 823	4 823	-	-	-
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	29 134	32 576	75 594	49 867	48 269	48 269	36 688	38 889	40 834
Social security funds	-	-	-	-	-	-	-	-	-
Entities receiving funds	29 134	32 576	75 594	49 867	48 269	48 269	36 688	38 889	40 834
Universities and technikons	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	2 577	350	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	2 577	350	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	2 577	350	-	-	-	-	-	-	-
Non-profit institutions	300	1 500	199	1 298	30	30	-	-	-
Households	111	225	-	-	129	129	-	-	-
Social benefits	-	-	-	-	129	129	-	-	-
Other transfers to households	111	225	-	-	-	-	-	-	-
Payments for capital assets	4 095	1 314	665	2 503	2 031	886	365	197	219
Buildings and other fixed structures	3 016	390	-	2 000	1 314	-	-	-	-
Buildings	3 016	377	-	2 000	1 314	-	-	-	-
Other fixed structures	-	13	-	-	-	-	-	-	-
Machinery and equipment	1 079	889	403	503	717	717	365	197	219
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	1 079	889	403	503	717	717	365	197	219
Heritage assets	-	-	262	-	-	169	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Land and sub-soil assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	35	-	-	-	-	-	-	-
Payments for financial assets	-	34	6	-	-	32	-	-	-
Total	162 071	220 143	289 762	261 018	233 821	233 821	197 685	161 564	169 062

Estimates of Provincial Expenditure

Table 1.F: Details of payments of infrastructure by category

Project name R thousand	Region	Municipality	Type of infrastructure		Project duration		Budget programme name	EPWP budget for current financial year	Total project cost	Payments to date from previous years	Total available			MTEF Forward estimates		
			Project	Units	Date: Start	Date: Finish					2010/11	2011/12	2012/13	2010/11	2011/12	2012/13
New and replacement assets																
1. Kwa-Ceza Chapel	Zululand	Ulundi	Chapel	1	April	March	Policy and Governance	-	1 314	-	-	-	-	-	-	-
Total new and replacement assets								-	1 314	-	-	-	-	-	-	-
Upgrades and additions								-	-	-	-	-	-	-	-	-
Rehabilitation, renovations and refurbishments								-	-	-	-	-	-	-	-	-
Maintenance and repairs																
1. Provincial Public Service Training Academy	eThekwini	eThekwini			Ongoing		Institutional Development	-	-	-	600	750	900			
2. Telkom building	uMgungundlovu	Msunduzi	Admin block		Ongoing		Administration	-	-	-	100	150	200			
Total maintenance and repairs								-	-	-	700	900	1 100			
Infrastructure transfers - current								-	-	-	-	-	-	-	-	-
Infrastructure transfers - capital								-	-	-	-	-	-	-	-	-
Total Vote 1 Infrastructure								-	1 314	-	700	900	1 100			

Note: Total costs represent total estimated payments of a particular project of which the project life span may not coincide fully with the MTEF period. Where projects are of a recurrent nature, the total costs are not depicted.

Table 1.G: Summary of transfers to municipalities (RSCL, Museums, Municipal rates, Transfer to Zululand DM)

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
A KZN2000 eThekweni	-	-	-	149	-	-	-	-	-
Total: Ugu Municipalities	-	-	-	153	-	-	-	-	-
B KZN211 Vulamehlo	-	-	-	-	-	-	-	-	-
B KZN212 Umdoni	-	-	-	-	-	-	-	-	-
B KZN213 Umzumbe	-	-	-	-	-	-	-	-	-
B KZN214 uMuziwabantu	-	-	-	-	-	-	-	-	-
B KZN215 Ezingoleni	-	-	-	-	-	-	-	-	-
B KZN216 Hibiscus Coast	-	-	-	153	-	-	-	-	-
C DC21 Ugu District Municipality	-	-	-	-	-	-	-	-	-
Total: uMgungundlovu Municipalities	-	-	-	197	-	-	-	-	-
B KZN221 uMshwathi	-	-	-	-	-	-	-	-	-
B KZN222 uMngeni	-	-	-	76	-	-	-	-	-
B KZN223 Mpofana	-	-	-	45	-	-	-	-	-
B KZN224 Impendle	-	-	-	-	-	-	-	-	-
B KZN225 Msunduzi	-	-	-	76	-	-	-	-	-
B KZN226 Mkhambathini	-	-	-	-	-	-	-	-	-
B KZN227 Richmond	-	-	-	-	-	-	-	-	-
C DC22 uMgungundlovu District Municipality	-	-	-	-	-	-	-	-	-
Total: Uthukela Municipalities	-	-	-	268	-	-	-	-	-
B KZN232 Emnambithi/Ladysmith	-	-	-	76	-	-	-	-	-
B KZN233 Indaka	-	-	-	-	-	-	-	-	-
B KZN234 Umtshezi	-	-	-	116	-	-	-	-	-
B KZN235 Okhahlamba	-	-	-	76	-	-	-	-	-
B KZN236 Imbabazane	-	-	-	-	-	-	-	-	-
C DC23 Uthukela District Municipality	-	-	-	-	-	-	-	-	-
Total: Umzinyathi Municipalities	-	-	-	153	-	-	-	-	-
B KZN241 Endumeni	-	-	-	77	-	-	-	-	-
B KZN242 Nqutu	-	-	-	-	-	-	-	-	-
B KZN244 Msinga	-	-	-	-	-	-	-	-	-
B KZN245 Umvoti	-	-	-	76	-	-	-	-	-
C DC24 Umzinyathi District Municipality	-	-	-	-	-	-	-	-	-
Total: Amajuba Municipalities	-	-	-	76	-	-	-	-	-
B KZN252 Newcastle	-	-	-	76	-	-	-	-	-
B KZN253 eMadlangeni	-	-	-	-	-	-	-	-	-
B KZN254 Dannhauser	-	-	-	-	-	-	-	-	-
C DC25 Amajuba District Municipality	-	-	-	-	-	-	-	-	-
Total: Zululand Municipalities	-	4 331	4 538	4 899	4 823	4 823	-	-	-
B KZN261 eDumbe	-	-	-	-	-	-	-	-	-
B KZN262 uPhongolo	-	-	-	-	-	-	-	-	-
B KZN263 Abaqulusi	-	-	-	76	-	-	-	-	-
B KZN265 Nongoma	-	-	-	-	-	-	-	-	-
B KZN266 Ulundi	-	-	-	-	-	-	-	-	-
C DC26 Zululand District Municipality	-	4 331	4 538	4 823	4 823	4 823	-	-	-
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-
B KZN271 Umhlabuyalingana	-	-	-	-	-	-	-	-	-
B KZN272 Jozini	-	-	-	-	-	-	-	-	-
B KZN273 The Big 5 False Bay	-	-	-	-	-	-	-	-	-
B KZN274 Hlabisa	-	-	-	-	-	-	-	-	-
B KZN275 Mtubatuba	-	-	-	-	-	-	-	-	-
C DC27 Umkhanyakude District Municipality	-	-	-	-	-	-	-	-	-
Total: uThungulu Municipalities	-	-	-	153	-	-	-	-	-
B KZN281 Umfolozi	-	-	-	-	-	-	-	-	-
B KZN282 uMhlathuze	-	-	-	77	-	-	-	-	-
B KZN283 Ntambanana	-	-	-	-	-	-	-	-	-
B KZN284 uMlalazi	-	-	-	76	-	-	-	-	-
B KZN285 Mthonjaneni	-	-	-	-	-	-	-	-	-
B KZN286 Nkandla	-	-	-	-	-	-	-	-	-
C DC28 uThungulu District Municipality	-	-	-	-	-	-	-	-	-
Total: Ilembe Municipalities	-	-	-	76	-	-	-	-	-
B KZN291 Mandeni	-	-	-	-	-	-	-	-	-
B KZN292 KwaDukuza	-	-	-	76	-	-	-	-	-
B KZN293 Ndwedwe	-	-	-	-	-	-	-	-	-
B KZN294 Maphumulo	-	-	-	-	-	-	-	-	-
C DC29 Ilembe District Municipality	-	-	-	-	-	-	-	-	-
Total: Sisonke Municipalities	-	-	-	-	-	-	-	-	-
B KZN431 Ingwe	-	-	-	-	-	-	-	-	-
B KZN432 Kwa Sani	-	-	-	-	-	-	-	-	-
B KZN433 Greater Kokstad	-	-	-	-	-	-	-	-	-
B KZN434 Ubuhlebezwe	-	-	-	-	-	-	-	-	-
B KZN435 Umzimkulu	-	-	-	-	-	-	-	-	-
C DC43 Sisonke District Municipality	-	-	-	-	-	-	-	-	-
Unallocated	32	-	-	60	-	-	-	-	-
Total	32	4 331	4 538	6 184	4 823	4 823	-	-	-

Table 1.H: Transfers to municipalities - Subsidies to Museums

R thousand	Outcome			Main Appropriation	Adjusted Appropriation	Revised Estimate	Medium-term Estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09				2010/11	2011/12	2012/13
A KZN2000 eThekweni	-	-	-	149	-	-	-	-	-
Total: Ugu Municipalities	-	-	-	153	-	-	-	-	-
B KZN211 Vulamehlo									
B KZN212 Umdoni									
B KZN213 Umzumbe									
B KZN214 uMuziwabantu									
B KZN215 Ezingoleni									
B KZN216 Hibiscus Coast	-	-	-	153	-	-	-	-	-
C DC21 Ugu District Municipality									
Total: uMgungundlovu Municipalities	-	-	-	197	-	-	-	-	-
B KZN221 uMshwathi									
B KZN222 uMngeni	-	-	-	76	-	-	-	-	-
B KZN223 Mpofana	-	-	-	45	-	-	-	-	-
B KZN224 Impendle									
B KZN225 Msunduzi	-	-	-	76	-	-	-	-	-
B KZN226 Mkhambathini									
B KZN227 Richmond									
C DC22 uMgungundlovu District Municipality									
Total: Uthukela Municipalities	-	-	-	268	-	-	-	-	-
B KZN232 Emnambithi/Ladysmith	-	-	-	76	-	-	-	-	-
B KZN233 Indaka									
B KZN234 Umsheni	-	-	-	116	-	-	-	-	-
B KZN235 Okhahlamba	-	-	-	76	-	-	-	-	-
B KZN236 Imbabazane									
C DC23 Uthukela District Municipality									
Total: Umzinyathi Municipalities	-	-	-	153	-	-	-	-	-
B KZN241 Endumeni	-	-	-	77	-	-	-	-	-
B KZN242 Nqutu									
B KZN244 Msinga									
B KZN245 Umvoti	-	-	-	76	-	-	-	-	-
C DC24 Umzinyathi District Municipality									
Total: Amajuba Municipalities	-	-	-	76	-	-	-	-	-
B KZN252 Newcastle	-	-	-	76	-	-	-	-	-
B KZN253 eMadlangeni									
B KZN254 Dannhauser									
C DC25 Amajuba District Municipality									
Total: Zululand Municipalities	-	-	-	76	-	-	-	-	-
B KZN261 eDumbe									
B KZN262 uPhongolo									
B KZN263 Abaqulusi	-	-	-	76	-	-	-	-	-
B KZN265 Nongoma									
B KZN266 Ulundi									
C DC26 Zululand District Municipality									
Total: Umkhanyakude Municipalities	-	-	-	-	-	-	-	-	-
B KZN271 Umhlabuyalingana									
B KZN272 Jozini									
B KZN273 The Big 5 False Bay									
B KZN274 Hlabisa									
B KZN275 Mtubatuba									
C DC27 Umkhanyakude District Municipality									
Total: uThungulu Municipalities	-	-	-	153	-	-	-	-	-
B KZN281 Umfolozi									
B KZN282 uMhlathuze	-	-	-	77	-	-	-	-	-
B KZN283 Ntambanana									
B KZN284 uMlalazi	-	-	-	76	-	-	-	-	-
B KZN285 Mthonjaneni									
B KZN286 Nkandla									
C DC28 uThungulu District Municipality									
Total: Ilembe Municipalities	-	-	-	76	-	-	-	-	-
B KZN291 Mandeni									
B KZN292 KwaDukuza	-	-	-	76	-	-	-	-	-
B KZN293 Ndwedwe									
B KZN294 Maphumulo									
C DC29 Ilembe District Municipality									
Total: Sisonke Municipalities	-	-	-	-	-	-	-	-	-
B KZN431 Ingwe									
B KZN432 Kwa Sani									
B KZN433 Greater Kokstad									
B KZN434 Ubuhlebezwe									
B KZN435 Umzimkulu									
C DC43 Sisonke District Municipality									
Unallocated	-	-	-	60	-	-	-	-	-
Total	-	-	-	1 361	-	-	-	-	-

Table 1.1: Financial summary for the KwaZulu-Natal Gambling Board

R thousand	Outcome			Estimated outcome	Medium-term estimates		
	Audited 2006/07	Audited 2007/08	Audited 2008/09		2010/11	2011/12	2012/13
Revenue							
Tax revenue							
Non-tax revenue	11 771	12 904	13 452	12 752	12 752	12 752	12 752
Sale of goods and services other than capital assets	9 811	11 465	11 140	12 599	12 599	12 599	12 599
Of which:							
Admin fees	9 811	11 465	11 140	12 599	12 599	12 599	12 599
Sales by market establishments							
Non-market est. sales							
Other non-tax revenue	1 960	1 439	2 312	153	153	153	153
Transfers received	11 873	14 428	40 293	15 428	16 356	17 337	18 204
Sale of capital assets							
Total revenue	23 644	27 332	53 745	28 180	29 108	30 089	30 956
Expenses							
Current expense	16 227	20 339	23 596	26 783	28 165	29 451	30 706
Compensation of employees	10 127	13 375	14 855	16 387	17 370	18 412	19 517
Goods and services	5 888	6 226	7 762	9 813	10 177	10 384	10 495
Depreciation	212	738	979	583	618	655	694
Interest, dividends and rent on land	-	-	-	-	-	-	-
Interest							
Dividends							
Rent on land							
Tax and Outside shareholders Interest							
Adjustments to Fair Value							
Unearned reserves (social security funds only)							
Transfers and subsidies							
Total expenses	16 227	20 339	23 596	26 783	28 165	29 451	30 706
Surplus / (Deficit)	7 417	6 993	30 149	1 397	943	638	250
Cash flow summary							
Adjust surplus / (deficit) for accrual transactions	(143)	(636)	(1 317)	433	468	505	544
Adjustments for:							
Depreciation	212	738	979	583	618	655	694
Interest	(355)	(1 374)	(2 296)	(150)	(150)	(150)	(150)
Net (profit) / loss on disposal of fixed assets							
Other							
Operating surplus / (deficit) before changes in working capital	7 274	6 357	28 832	1 830	1 411	1 143	794
Changes in working capital	4 356	(1 415)	(1 140)	-	-	-	-
(Decrease) / increase in accounts payable	3 824	(1 870)	(1 425)	-	-	-	-
Decrease / (increase) in accounts receivable	718	(231)	167	-	-	-	-
(Decrease) / increase in provisions	(186)	686	118	-	-	-	-
Cash flow from operating activities	11 630	4 942	27 692	1 830	1 411	1 143	794
Transfers from government	11 873	14 428	40 293	15 428	16 356	17 337	18 204
Of which: Capital							
: Current	11 873	14 428	40 293	15 428	16 356	17 337	18 204
Cash flow from investing activities	(1 619)	(448)	(187)	(1 259)	(797)	(483)	(86)
Acquisition of Assets	(1 619)	(448)	(187)	(1 259)	(797)	(483)	(86)
Other flows from Investing Activities							
Cash flow from financing activities	-	-	-	-	-	-	-
Net increase / (decrease) in cash and cash equivalents	10 011	4 494	27 505	571	614	660	708
Balance Sheet Data							
Carrying Value of Assets	1 975	1 685	894	1 570	1 749	1 577	969
Investments							
Cash and Cash Equivalents	18 179	23 803	25 720	14 275	14 096	14 268	14 876
Receivables and Prepayments	229	460	293	-	-	-	-
Inventory							
TOTAL ASSETS	20 383	25 948	26 907	15 845	15 845	15 845	15 845
Capital & Reserves	7 671	14 421	16 687	15 845	15 845	15 845	15 845
Borrowings							
Post Retirement Benefits							
Trade and Other Payables	12 467	10 597	9 172	-	-	-	-
Provisions	245	930	1 048	-	-	-	-
Managed Funds	-	-	-	-	-	-	-
TOTAL EQUITY & LIABILITIES	20 383	25 948	26 907	15 845	15 845	15 845	15 845
Contingent Liabilities							

Table 1.J: Financial summary for Amafa aKwaZulu-Natali

	Outcome			Estimated outcome	Medium-term estimates		
	Audited	Audited	Audited				
R thousand	2006/07	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Revenue							
Tax revenue							
Non-tax revenue	1 355	2 419	3 096	2 081	2 096	2 168	2 276
Sale of goods and services other than capital assets	618	845	1 059	744	819	868	911
Of which:							
Admin fees							
Sales by market establishments							
Non-market est. sales	618	845	1 059	744	819	868	911
Other non-tax revenue	737	1 574	2 037	1 337	1 277	1 300	1 365
Transfers received	17 283	18 147	15 468	19 183	20 332	21 552	22 630
Sale of capital assets							
Total revenue	18 638	20 566	18 564	21 264	22 428	23 720	24 906
Expenses							
Current expense	12 958	18 978	18 518	24 568	22 428	23 720	24 906
Compensation of employees	8 914	11 152	11 646	14 500	15 341	16 228	17 010
Goods and services	3 927	7 286	6 724	9 165	6 538	6 911	7 286
Depreciation	117	540	148	903	549	581	610
Interest, dividends and rent on land	-	-	-	-	-	-	-
Interest							
Dividends							
Rent on land							
Tax and Outside shareholders Interest							
Adjustments to Fair Value							
Unearned reserves (social security funds only)							
Transfers and subsidies							
Total expenses	12 958	18 978	18 518	24 568	22 428	23 720	24 906
Surplus / (Deficit)	5 680	1 588	46	(3 304)	-	-	-
Cash flow summary							
Adjust surplus / (deficit) for accrual transactions	1 898	(89)	117	903	549	581	610
Adjustments for:							
Depreciation	-	540	148	903	549	581	610
Interest	(659)	-	-	-	-	-	-
Net (profit) / loss on disposal of fixed assets	(12)	-	-	-	-	-	-
Other	2 569	(629)	(31)	-	-	-	-
Operating surplus / (deficit) before changes in working capital	7 578	1 499	163	(2 401)	549	581	610
Changes in working capital	611	(48 318)	20 265	13 075	(4 550)	(6 850)	(50)
(Decrease) / increase in accounts payable	716	(48 048)	20 517	12 568	(4 500)	(6 800)	-
Decrease / (increase) in accounts receivable	2	(61)	(300)	557	-	-	-
(Decrease) / increase in provisions	(107)	(209)	48	(50)	(50)	(50)	(50)
Cash flow from operating activities	8 189	(46 819)	20 428	10 674	(4 001)	(6 269)	560
Transfers from government	-	-	-	-	-	-	-
Of which: Capital							
: Current							
Cash flow from investing activities	(758)	(877)	(19 900)	(14 688)	(549)	(581)	(610)
Acquisition of Assets	(927)	(877)	(19 916)	(14 688)	(549)	(581)	(610)
Other flows from Investing Activities	169	-	16	-	-	-	-
Cash flow from financing activities	-	-	-	-	-	-	-
Net increase / (decrease) in cash and cash equivalents	7 431	(47 696)	528	(4 014)	(4 550)	(6 850)	(50)
Balance Sheet Data							
Carrying Value of Assets	13 537	12 591	35 072	49 159	49 159	49 159	49 159
Investments	-	-	-	-	-	-	-
Cash and Cash Equivalents	62 288	14 866	15 475	11 601	7 104	304	304
Receivables and Prepayments	196	258	556	-	-	-	-
Inventory	843	1 052	1 004	1 064	1 164	1 264	1 364
TOTAL ASSETS	76 864	28 767	52 107	61 824	57 427	50 727	50 827
Capital & Reserves	22 514	22 241	26 245	22 941	22 941	22 941	22 941
Borrowings							
Post Retirement Benefits							
Trade and Other Payables	198	2 007	1 065	-	-	-	-
Provisions	368	592	688	738	788	838	888
Managed Funds	53 784	3 927	24 109	38 145	33 698	26 948	26 998
TOTAL EQUITY & LIABILITIES	76 864	28 767	52 107	61 824	57 427	50 727	50 827
Contingent Liabilities							